

Form **8868** 

(Rev. January 2022)

**Application for Automatic Extension of Time To File an Exempt Organization Return** 

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

File a separate application for each return. ► Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

## Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts

| must us  | se Form 7004 to request an extension of time to file income   | e tax retur             | ns.                                 | o, 112111100 | , and hade         |           |  |  |  |  |  |
|--|---|-------------------------|-------------------------------------|--------------|--------------------|-----------|--|--|--|--|--|
| Type or  | Name of exempt organization or other filer, see instruc   | ctions.                 |                                     | Taxpayer     | identification num | per (TIN) |  |  |  |  |  |
|  | EMBE  |                         |                                     |              | 46-0234998         |           |  |  |  |  |  |
| le by the due date for illing your eturn. See  | Number, street, and room or suite no. If a P.O. box, se   | ee instruct             | ions.                               |              |                    |           |  |  |  |  |  |
| nstruction                                     |   |                         |                                     |              |                    |           |  |  |  |  |  |
| Enter th                                       | nter the Return Code for the return that this application is for (file a separate application for each return)  |                         |                                     |              |                    |           |  |  |  |  |  |
| Applica  | ition   | Return                  | Application                         |              |                    | Return    |  |  |  |  |  |
| s For  |   | Code                    | Is For                              |              |                    | Code      |  |  |  |  |  |
| orm 99   | 90 or Form 990-EZ   | 01                      | Form 1041-A                         |              |                    | 08        |  |  |  |  |  |
| orm 47   | 720 (individual)  | 03                      | Form 4720 (other than individual)   |              |                    | 09        |  |  |  |  |  |
| orm 99   | 90-PF   | 04                      | Form 5227                           |              |                    | 10        |  |  |  |  |  |
| orm 99   | 90-T (sec. 401(a) or 408(a) trust)  | 05                      | Form 6069                           |              |                    | 11        |  |  |  |  |  |
| orm 99   | 90-T (trust other than above)   | 06                      | Form 8870                           |              |                    |           |  |  |  |  |  |
| Form 990-T (corporation) 07 MICHELLE HENTSCHEL |   |                         |                                     |              |                    |           |  |  |  |  |  |
| Tele <sub>l</sub>                              | books are in the care of   300 W 11TH ST —  behone No.   605-336-3660  corganization does not have an office or place of business is for a Group Return, enter the organization's four digit of  If it is for part of the group, check this box | in the Uni<br>Group Exe | Fax No. ▶ted States, check this box | f this is fo | r the whole group, |           |  |  |  |  |  |
| th   | the organization named above. The extension is for the organization's return for:    X calendar year 2021   tax year beginning , and ending   |                         |                                     |              |                    |           |  |  |  |  |  |
|  |   |                         |                                     |              |                    |           |  |  |  |  |  |
| _  | ny nonrefundable credits. See instructions.   | ontor co                | refundable gradite and              | 3a           | \$                 | 0.        |  |  |  |  |  |
|  | this application is for Forms 990-PF, 990-T, 4720, or 6069,<br>stimated tax payments made. Include any prior year overpa  | •                       |                                     | 3b           | \$                 | 0.        |  |  |  |  |  |
|  | alance due. Subtract line 3b from line 3a. Include your pa  |                         |                                     | 55           | T T                |           |  |  |  |  |  |
|  | using EFTPS (Electronic Federal Tax Payment System). See instructions.  3c \$   |                         |                                     |              |                    |           |  |  |  |  |  |

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see instructions. LHA

Form 8868 (Rev. 1-2022)

### \*\* PUBLIC DISCLOSURE COPY \*\*

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

Open to Public

| A F           | For the                   | e 2021 calendar year, or tax year beginning and  | ending       |                             |                                  |  |  |  |
|---------------|---------------------------|--|--------------|-----------------------------|----------------------------------|--|--|--|
|               | Check if applicab         | C Name of organization   |              | D Employer identifi         | cation number                    |  |  |  |
|               | Addre                     | ss EMBE  |              |                             |                                  |  |  |  |
|               | Name<br>chang             | Doing business as  |              | 46-02349                    | 98                               |  |  |  |
|               | Initial<br>return         | ,  | Room/suite   |                             |                                  |  |  |  |
|               | Final<br>return<br>termin |  |              | 605-336-                    |                                  |  |  |  |
| _             | termir<br>ated<br>Amen    |  |              | G Gross receipts \$         | 7,432,599.                       |  |  |  |
| F             | return                    | SIOUX FALLS, SD 3/104  |              | H(a) Is this a group r      |                                  |  |  |  |
|               | tion<br>pendi             | F Name and address of principal officer: KEKKI IIEIGEN   |              | for subordinates            | =                                |  |  |  |
| _             | F                         | "   SAME AS C ABOVE  empt status: X 501(c)(3) 501(c) ( ) ( insert no.) 4947(a)(1) c  |              | H(b) Are all subordinates i |                                  |  |  |  |
|               |                           | empt status: X 501(c)(3) 501(c) ( ) ( (insert no.) 4947(a)(1) cte: ► WWW • EMBE • ORG  | or 527       | 1                           | list. See instructions           |  |  |  |
|               |                           | organization: X Corporation Trust Association Other ►  | I Voor       | H(c) Group exemption        | M State of legal domicile: SD    |  |  |  |
|               | art I                     | Summary  | L TGai       | or formation. 1921          | VI State of legal doffficile, DD |  |  |  |
|               | 1                         | Briefly describe the organization's mission or most significant activities: EMPOV  | WERING       | WOMEN AND                   | FAMILIES TO                      |  |  |  |
| Se            | '                         | ENRICH LIVES.  |              |                             |                                  |  |  |  |
| Governance    | 2                         | Check this box  if the organization discontinued its operations or dispos  | ed of more   | than 25% of its net as      | sets.                            |  |  |  |
| Ve            | 3                         | Number of voting members of the governing body (Part VI, line 1a)  |              | 3                           | 13                               |  |  |  |
| ၓ             | 4                         | Number of independent voting members of the governing body (Part VI, line 1b)  |              |                             | 12                               |  |  |  |
| δ.            | 5                         | Total number of individuals employed in calendar year 2021 (Part V, line 2a)   |              |                             | 390                              |  |  |  |
| vitie         | 6                         | Total number of volunteers (estimate if necessary)   |              | 6                           | 658                              |  |  |  |
| Activities &  | 7 a                       | Total unrelated business revenue from Part VIII, column (C), line 12   |              | 7 <u>a</u>                  | 0.                               |  |  |  |
| _             | b                         | Net unrelated business taxable income from Form 990-T, Part I, line 11   |              | 7b                          | 0.                               |  |  |  |
|               |                           |  |              | Prior Year                  | Current Year                     |  |  |  |
| ē             | 8                         | Contributions and grants (Part VIII, line 1h)  |              | 1,862,385.                  | 1,857,414.                       |  |  |  |
| enc           | 9                         | Program service revenue (Part VIII, line 2g)   |              | 4,633,802.                  | 5,291,430.                       |  |  |  |
| Revenue       | 10                        | Investment income (Part VIII, column (A), lines 3, 4, and 7d)  |              | 37,091.<br>185,831.         | 60,573.<br>158,771.              |  |  |  |
|               | 11                        | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)   |              | 6,719,109.                  | 7,368,188.                       |  |  |  |
|               | 12                        | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)  Grants and similar amounts paid (Part IX, column (A), lines 1-3) |              | 0,719,109.                  | 0.                               |  |  |  |
|               | 14                        |  |              | 0.                          | 0.                               |  |  |  |
|               | 45                        | Salaries, other compensation, employee benefits (Part IX, column (A), line 4)  |              | 4,646,458.                  | 5,135,815.                       |  |  |  |
| ses           | 16a                       | Professional fundraising fees (Part IX, column (A), line 11e)  |              | 0.                          | 0.                               |  |  |  |
| Expenses      | b                         | Total fundraising expenses (Part IX, column (D), line 25)  | 70.          |                             |                                  |  |  |  |
| Ä             | 17                        | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)   |              | 1,550,397.                  | 1,885,614.                       |  |  |  |
|               |                           | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  |              | 6,196,855.                  | 7,021,429.                       |  |  |  |
|               | 19                        | Revenue less expenses. Subtract line 18 from line 12   |              | 522,254.                    | 346,759.                         |  |  |  |
| Net Assets or | 3                         |  | Be           | ginning of Current Year     | End of Year                      |  |  |  |
| sets          | 20                        | Total assets (Part X, line 16)   |              | 6,072,501.                  | 8,195,427.                       |  |  |  |
| t As          | 21                        | Total liabilities (Part X, line 26)  |              | 2,859,250.                  | 4,596,657.                       |  |  |  |
|               | 22                        | Net assets or fund balances. Subtract line 21 from line 20   |              | 3,213,251.                  | 3,598,770.                       |  |  |  |
|               | art II                    | Signature Block  |              |                             |                                  |  |  |  |
|               |                           | Ilties of perjury, I declare that I have examined this return, including accompanying schedules  |              |                             | y knowledge and belief, it is    |  |  |  |
| true          | , corre                   | tt, and complete. Declaration of preparer (other than officer) is based on all information of wh   | icn preparer | nas any knowledge.          |                                  |  |  |  |
| Cia.          | _                         | Signature of officer   |              | I<br>Date                   |                                  |  |  |  |
| Sign<br>Her   |                           | MICHELLE L. HENTSCHEL, CFO   |              | 2410                        |                                  |  |  |  |
| 1101          | C                         | Type or print name and title   |              |                             |                                  |  |  |  |
|               |                           | Print/Type preparer's name Preparer's signature  |              | Date Check                  | PTIN                             |  |  |  |
| Paid          | i                         |  | CPA 1        | 1/03/22 if self-emplo       | p00851848                        |  |  |  |
|               | parer                     | Firm's name EIDE BAILLY LLP  | <u> </u>     |                             | 45-0250958                       |  |  |  |
| -             | Only                      | Firm's address 200 E. 10TH ST., STE. 500   |              |                             |                                  |  |  |  |
|               |                           | SIOUX FALLS, SD 57104-6375   |              | Phone no. 6 0               | 5-339-1999                       |  |  |  |
| May           | the I                     | RS discuss this return with the preparer shown above? See instructions   |              |                             | X Yes No                         |  |  |  |

| Form | n 990 (2021) <b>EMBE</b>  | 46-0234998   | Page 2 |
|------|---|--|--------|
| Pa   | rt III Statement of Program Service Accomplishments   |  |        |
|      | Check if Schedule O contains a response or note to any line in this Part III  |  | X      |
| 1    | Briefly describe the organization's mission:  EMPOWERING WOMEN AND FAMILIES TO ENRICH LIVES.  |  |        |
| 2    | Did the organization undertake any significant program services during the year which were not listed on prior Form 990 or 990-EZ?  If "Yes," describe these new services on Schedule O.  | Yes  | X No   |
| 3    | Did the organization cease conducting, or make significant changes in how it conducts, any program sent If "Yes," describe these changes on Schedule O.   | vices? Yes   | X No   |
| 4    | Describe the organization's program service accomplishments for each of its three largest program service Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to revenue, if any, for each program service reported.  |  | nd     |
| 4a   | EMBE PROVIDED 3,048 HOURS OF OPERATION AND AVERAGED A 265 STUDENTS IN THE CHILDCARE CENTERS. OUR COMPREHENS DEVELOPMENT PROGRAM FACILITATES THE GROWTH AND DEVELO CHILD SOCIALLY, EMOTIONALLY, PHYSICALLY AND INTELLECT CREATIVE CURRICULUM AS WELL AS THE SPARKS PHYSICAL EI CURRICULUM. THESE PROGRAMS PROVIDE THE NECESSARY EDUC ADDRESS THE INDIVIDUAL NEEDS OF THE CHILDREN WHILE AS REALIZING THEIR POTENTIAL. EMBE UTILIZES A SLIDING FE FAMILIES THAT MEET INCOME GUIDELINES. | SIVE CHILD DPMENT OF EACH TUALLY UTILIZING DUCATION CATION AND CARE ' SSISTING THEM IN | TO     |
| 4b   | (Code:) (Expenses \$  | WAY FOR KIDS TO WITH UNIQUE OF DECEMBER 31,  | 046.   |
| 4c   | (Code:)(Expenses \$328,183. including grants of \$) KINDERCOLLEGE IS A FULL DAY, EVERYDAY CUSTOM PREPAREI FOR FOUR AND FIVE YEAR OLDS, OFFERING PARENTS AN ALTE DEVELOPING AND ADVANCING THEIR CHILD'S LEARNING. FOCU PHYSICAL, EMOTIONAL, AND INTELLECTUAL DEVELOPMENT OF LIFE SKILLS IN ETIQUETTE, FOREIGN LANGUAGE, ART, MUSI PHYSICAL FITNESS, KINDERCOLLEGE ENCOURAGES INDIVIDUAL DEVELOPING IMPORTANT GROUP SOCIAL SKILLS OF LISTENING COOPERATION FOR 83 CHILDREN.             | ERNATIVE IN JSED ON SOCIAL, CHILDREN, WITH IC, HEALTH AND L THINKING WHILE             | RAM    |
| 4d   | Other program services (Describe on Schedule O.)  |  |        |
| 40   | (Expenses \$ 963,688 • including grants of \$ ) (Revenue \$ Total program service expenses ► 5,852,318 •  | 664,319.)  |        |

# Form 990 (2021) EMBE Part IV Checklist of Required Schedules

|            |  |           | Yes | No             |
|------------|--|-----------|-----|----------------|
| 1          | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  |           |     |                |
|            | If "Yes," complete Schedule A  | 1         | _X_ |                |
| 2          | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions  | 2         | X   |                |
| 3          | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for  |           |     | ,,             |
|            | public office? If "Yes," complete Schedule C, Part I   | 3         |     | <u> </u>       |
| 4          | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect   |           |     | .,             |
|            | during the tax year? If "Yes," complete Schedule C, Part II  | 4         |     | <u> </u>       |
| 5          | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or   |           |     | .,             |
|            | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III  | 5         |     | <u> X</u>      |
| 6          | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to  |           |     | .,             |
|            | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I   | 6         |     | <u> </u>       |
| 7          | Did the organization receive or hold a conservation easement, including easements to preserve open space,  |           |     | ,,             |
|            | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II   | 7         |     | <u> </u>       |
| 8          | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete   |           |     | ,,             |
|            | Schedule D, Part III   | 8         |     | <u> </u>       |
| 9          | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for  |           |     |                |
|            | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  |           |     | ,,             |
|            | If "Yes," complete Schedule D, Part IV   | 9         |     | <u> </u>       |
| 10         | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments   |           | 7.7 |                |
|            | or in quasi endowments? If "Yes," complete Schedule D, Part V  | 10        | Х   |                |
| 11         | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X,   |           |     |                |
|            | as applicable.   |           |     |                |
| а          | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,  |           | 37  |                |
|            | Part VI  | 11a       | _X_ |                |
| b          | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total   |           | 37  |                |
|            | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  | 11b       | X   |                |
| С          | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total  |           |     | , .            |
| _          | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c       |     | <u> X</u>      |
| d          | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in  |           |     | , .            |
|            | Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d       | v   | X              |
|            | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  | 11e       | X   |                |
| t          | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses  |           | v   |                |
|            | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X   | 11f       | X   |                |
| 12a        | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete  |           | v   |                |
|            | Schedule D, Parts XI and XII   | 12a       | X   |                |
| b          | Was the organization included in consolidated, independent audited financial statements for the tax year?  |           |     | , .            |
| 40         | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b       |     | X              |
|            | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13        |     | X              |
|            | Did the organization maintain an office, employees, or agents outside of the United States?  | 14a       |     | <u> </u>       |
| b          | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,  |           |     |                |
|            | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000   | 446       |     | x              |
| 4 <i>E</i> | or more? If "Yes," complete Schedule F, Parts I and IV   | 14b       |     | <u> </u>       |
| 15         | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any  | 45        |     | x              |
| 16         | foreign organization? If "Yes," complete Schedule F, Parts II and IV  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to   | 15        |     | <u> </u>       |
| 16         |  | 16        |     | x              |
| 17         | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16        |     | <u> </u>       |
| 17         | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,  | 17        |     | x              |
| 18         | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions   | ''        |     | <del>  ^</del> |
| 10         | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines   | 18        | Х   |                |
| 19         | 1c and 8a? If "Yes," complete Schedule G, Part II  Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"  | 10        | -23 |                |
| ıIJ        |  | 10        |     | x              |
| 20-2       | complete Schedule G, Part III  Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 19<br>20a |     | X              |
|            | If IIV and the line of the control o | 20a       |     | <del></del>    |
| 21         | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or  | 200       |     |                |
| <u>- 1</u> | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21        |     | x              |
|            | domestic government on Fartix, column (M), line 1: IT "Yes," complete Schedule I, Parts I and II   |           | 000 |                |

Form 990 (2021) EMBE
Part IV Checklist of Required Schedules (continued)

|             |   |     | Yes          | No   |
|-------------|---|-----|--------------|------|
| 22          | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on   |     |              | 7.7  |
|             | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22  |              | X    |
| 23          | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current   |     |              |      |
|             | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete  | 00  |              | х    |
| 24.0        | Schedule J  Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the   | 23  |              | Λ    |
| <b>24</b> a |   |     |              |      |
|             | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete  | 24a |              | Х    |
| h           | Schedule K. If "No," go to line 25a   | 24b |              | - 21 |
|             | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | 240 |              |      |
| ·           | any tax-exempt bonds?   | 24c |              |      |
| d           | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d |              |      |
|             | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit  |     |              |      |
|             | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a |              | Х    |
| b           | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and  |     |              |      |
|             | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete   |     |              |      |
|             | Schedule L. Part I  | 25b |              | Х    |
| 26          | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current   |     |              |      |
|             | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%   |     |              |      |
|             | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II  | 26  |              | Х    |
| 27          | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,   |     |              |      |
|             | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled   |     |              |      |
|             | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III  | 27  |              | X    |
| 28          | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,  |     |              |      |
|             | instructions for applicable filing thresholds, conditions, and exceptions):   |     |              |      |
| а           | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If  |     |              |      |
|             | "Yes," complete Schedule L, Part IV   | 28a |              | X    |
| b           | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV   | 28b |              | X    |
| С           | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If  |     |              |      |
|             | "Yes," complete Schedule L, Part IV   | 28c | 7.7          | Х    |
| 29          | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29  | X            |      |
| 30          | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation   |     | \ <b>.</b> , |      |
|             | contributions? If "Yes," complete Schedule M  | 30  | X            | v    |
| 31          | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31  |              | X    |
| 32          | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete  |     |              | х    |
| 22          | Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations   | 32  |              | Λ    |
| 33          | ,   | 33  |              | Х    |
| 34          | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and                    | 33  |              | - 21 |
| J-T         | Part V, line 1  | 34  |              | Х    |
| 35 a        | 5:11  | 35a |              | X    |
|             | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity   | 100 |              |      |
| -           | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35b |              |      |
| 36          | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  |     |              |      |
|             | If "Yes," complete Schedule R, Part V, line 2   | 36  |              | Х    |
| 37          | Did the organization conduct more than 5% of its activities through an entity that is not a related organization  |     |              |      |
|             | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  | 37  |              | Х    |
| 38          | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  |     |              |      |
|             | Note: All Form 990 filers are required to complete Schedule O   | 38  | Х            |      |
| Pai         | t V Statements Regarding Other IRS Filings and Tax Compliance   |     |              |      |
|             | Check if Schedule O contains a response or note to any line in this Part V  |     |              |      |
|             | 1 1 -   |     | Yes          | No   |
|             | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  | -   |              |      |
|             | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable   | -   |              |      |
| С           | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming  | _   | 177          |      |
|             | (gambling) winnings to prize winners?   | 1c  | X            |      |

|     | 990 (2021) EMBE 4   | <u>6-0234998</u>     | Р   | age 5       |  |  |  |  |  |  |
|-----|---|----------------------|-----|-------------|--|--|--|--|--|--|
| Par | rt V Statements Regarding Other IRS Filings and Tax Compliance (continued)  |                      |     |             |  |  |  |  |  |  |
|     |   |                      | Yes | No          |  |  |  |  |  |  |
| 2a  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,   |                      |     |             |  |  |  |  |  |  |
|     | filed for the calendar year ending with or within the year covered by this return   | 390                  |     |             |  |  |  |  |  |  |
| b   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?                                  | 2b                   | X   |             |  |  |  |  |  |  |
|     | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.                                       |                      |     |             |  |  |  |  |  |  |
| За  | Did the organization have unrelated business gross income of \$1,000 or more during the year?   | 3a                   |     | X           |  |  |  |  |  |  |
| b   | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O                                     | 3b                   |     |             |  |  |  |  |  |  |
| 4a  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a                       | a                    |     |             |  |  |  |  |  |  |
|     | financial account in a foreign country (such as a bank account, securities account, or other financial account)?                                | 4a                   |     | X           |  |  |  |  |  |  |
| b   | If "Yes," enter the name of the foreign country   |                      |     |             |  |  |  |  |  |  |
|     | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR                               | ().                  |     | X           |  |  |  |  |  |  |
| 5a  | ,   |                      |     |             |  |  |  |  |  |  |
| b   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                |                      |     | X           |  |  |  |  |  |  |
| С   | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?   | 5c                   |     |             |  |  |  |  |  |  |
| 6a  | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization                             | solicit              |     |             |  |  |  |  |  |  |
|     | any contributions that were not tax deductible as charitable contributions?   | 6a                   |     | X           |  |  |  |  |  |  |
| b   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts                            |                      |     |             |  |  |  |  |  |  |
|     | were not tax deductible?  | 6b                   |     |             |  |  |  |  |  |  |
| 7   | Organizations that may receive deductible contributions under section 170(c).   |                      |     |             |  |  |  |  |  |  |
| а   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to            | the payor? <b>7a</b> | X   | ــــــ      |  |  |  |  |  |  |
| b   | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b                   | Х   | <u> </u>    |  |  |  |  |  |  |
| С   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required                               |                      |     | l           |  |  |  |  |  |  |
|     | to file Form 8282?  | 7c                   |     | X           |  |  |  |  |  |  |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year   |                      |     |             |  |  |  |  |  |  |
| е   |   | <u>7e</u>            |     |             |  |  |  |  |  |  |
| f   |   |                      |     |             |  |  |  |  |  |  |
| g   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as rec                      |                      |     | -           |  |  |  |  |  |  |
| h   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form                      | 1098-C? <b>7h</b>    |     |             |  |  |  |  |  |  |
| 8   | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the  |                      |     |             |  |  |  |  |  |  |
|     | sponsoring organization have excess business holdings at any time during the year?  | 8                    |     |             |  |  |  |  |  |  |
| 9   | Sponsoring organizations maintaining donor advised funds.   |                      |     |             |  |  |  |  |  |  |
| а   | Did the sponsoring organization make any taxable distributions under section 4966?  |                      |     | -           |  |  |  |  |  |  |
|     | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?   | <u>9b</u>            |     |             |  |  |  |  |  |  |
| 10  | Section 501(c)(7) organizations. Enter:   |                      |     |             |  |  |  |  |  |  |
|     | Initiation fees and capital contributions included on Part VIII, line 12  |                      |     |             |  |  |  |  |  |  |
|     |   |                      |     |             |  |  |  |  |  |  |
| 11  | Section 501(c)(12) organizations. Enter:  |                      |     |             |  |  |  |  |  |  |
| a   | Gross income from members or shareholders 11a   |                      |     |             |  |  |  |  |  |  |
| b   | Gross income from other sources. (Do not net amounts due or paid to other sources against   |                      |     |             |  |  |  |  |  |  |
| 120 | amounts due or received from them.)  Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 120                  |     |             |  |  |  |  |  |  |
|     |   | 12a                  |     |             |  |  |  |  |  |  |
| 13  | If "Yes," enter the amount of tax-exempt interest received or accrued during the year   |                      |     |             |  |  |  |  |  |  |
|     | Is the organization licensed to issue qualified health plans in more than one state?  | 13a                  |     |             |  |  |  |  |  |  |
| а   | Note: See the instructions for additional information the organization must report on Schedule O.   | 15a                  |     |             |  |  |  |  |  |  |
| h   | Enter the amount of reserves the organization is required to maintain by the states in which the  |                      |     |             |  |  |  |  |  |  |
| b   | organization is licensed to issue qualified health plans  |                      |     |             |  |  |  |  |  |  |
| С   | Enter the amount of reserves on hand  |                      |     |             |  |  |  |  |  |  |
|     | Did the consideration was in a second of the fact that a standard or a second or a standard by the standard of                                  | 14a                  |     | Х           |  |  |  |  |  |  |
|     | If IIVes II has it filed a Farm 700 to smooth the same market.  | 441                  |     | <del></del> |  |  |  |  |  |  |
| 15  | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or                                   | 146                  |     |             |  |  |  |  |  |  |
|     | excess parachute payment(s) during the year?  | 15                   |     | x           |  |  |  |  |  |  |
|     | If "Yes," see the instructions and file Form 4720, Schedule N.  |                      |     |             |  |  |  |  |  |  |
| 16  | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?                                 | 16                   |     | Х           |  |  |  |  |  |  |
|     | If "Yes " complete Form 4720. Schedule O  |                      |     |             |  |  |  |  |  |  |

17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any

activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?

17

If "Yes," complete Form 6069.

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to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Yes 13 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 12 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 X of officers, directors, trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? X 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or X persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Х The organization's CEO, Executive Director, or top management official 15a Other officers or key employees of the organization Х 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure NONE List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Upon request X Own website Another's website \_\_\_ Other *(explain on Schedule O)* Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records MICHELLE HENTSCHEL - 605-336-3660 300 W 11TH ST, SIOUX FALLS, SD

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

| (A)                         | (B)                    | l                              |                       | ((               | <del>)</del> |                              | our        | (D)                  | (E)                          | (F)                       |
|-----------------------------|------------------------|--------------------------------|-----------------------|------------------|--------------|------------------------------|------------|----------------------|------------------------------|---------------------------|
| Name and title              | Average                |                                | not ch                | neck i           |              | than c                       |            | Reportable           | Reportable                   | Estimated                 |
|                             | hours per<br>week      | box                            | , unles<br>cer an     | ss per<br>d a di | son is       | s both<br>r/trust            | an<br>tee) | compensation<br>from | compensation<br>from related | amount of other           |
|                             | (list any              | ctor                           |                       |                  |              |                              |            | the                  | organizations                | compensation              |
|                             | hours for              | or dire                        | au                    |                  |              | ted                          |            | organization         | (W-2/1099-MISC/              | from the                  |
|                             | related                | istee (                        | truste                |                  | 9            | beusa                        |            | (W-2/1099-MISC/      | 1099-NEC)                    | organization              |
|                             | organizations<br>below | ual tri                        | tional                |                  | yoldr        | st com                       | _          | 1099-NEC)            |                              | and related organizations |
|                             | line)                  | Individual trustee or director | Institutional trustee | Officer          | Key employee | Highest compensated employee | Former     |                      |                              | organizations             |
| (1) KERRI TIETGEN           | 40.00                  |                                |                       |                  |              |                              |            |                      |                              |                           |
| CEO (BEG 3/21)              |                        | Х                              |                       | X                |              |                              |            | 123,077.             | 0.                           | 15.                       |
| (2) MICHELLE HENTSCHEL      | 40.00                  |                                |                       |                  |              |                              |            |                      |                              |                           |
| CFO                         |                        |                                |                       | X                |              |                              |            | 110,685.             | 0.                           | 4,487.                    |
| (3) ANNE RIECK MCFARLAND    | 40.00                  |                                |                       |                  |              |                              |            |                      |                              |                           |
| CEO (UNTIL 3/21)            |                        | Х                              |                       | X                |              |                              |            | 24,000.              | 0.                           | 0.                        |
| (4) ALEX HALBACH            | 2.00                   |                                |                       |                  |              |                              |            |                      |                              |                           |
| CHAIR                       |                        | Х                              |                       | X                |              |                              |            | 0.                   | 0.                           | 0.                        |
| (5) SONJA THEISEN           | 2.00                   |                                |                       |                  |              |                              |            |                      |                              |                           |
| TREASURER                   |                        | Х                              |                       | X                |              |                              |            | 0.                   | 0.                           | 0.                        |
| (6) KENDRA CALHOUN          | 2.00                   |                                |                       |                  |              |                              |            | _                    | _                            | _                         |
| SECRETARY                   |                        | Х                              |                       | X                |              |                              |            | 0.                   | 0.                           | 0.                        |
| (7) JOE BECK                | 1.00                   |                                |                       |                  |              |                              |            |                      |                              |                           |
| DIRECTOR                    |                        | Х                              |                       |                  |              |                              |            | 0.                   | 0.                           | 0.                        |
| (8) LISA IRVINE             | 1.00                   |                                |                       |                  |              |                              |            |                      |                              |                           |
| DIRECTOR                    |                        | Х                              |                       |                  |              |                              |            | 0.                   | 0.                           | 0.                        |
| (9) VALERIE LOUDENBACK      | 1.00                   |                                |                       |                  |              |                              |            |                      |                              |                           |
| DIRECTOR                    | 1 00                   | Х                              |                       |                  |              |                              |            | 0.                   | 0.                           | 0.                        |
| (10) MICHELE WELLMAN        | 1.00                   |                                |                       |                  |              |                              |            |                      | _                            | •                         |
| DIRECTOR                    | 1 00                   | Х                              |                       |                  |              |                              |            | 0.                   | 0.                           | 0.                        |
| (11) SISTER ROXANNE SEIFERT | 1.00                   |                                |                       |                  |              |                              |            |                      | _                            | 0                         |
| DIRECTOR                    | 1 00                   | Х                              |                       |                  |              |                              |            | 0.                   | 0.                           | 0.                        |
| (12) NATASHA SMITH          | 1.00                   | 3,7                            |                       |                  |              |                              |            |                      | _                            | 0                         |
| DIRECTOR                    | 1 00                   | Х                              |                       |                  |              |                              |            | 0.                   | 0.                           | 0.                        |
| (13) STEVEN DEVOE           | 1.00                   | Х                              |                       |                  |              |                              |            |                      | 0.                           | •                         |
| DIRECTOR (14) TOUR MEYER    | 1.00                   | Λ                              |                       |                  |              |                              |            | 0.                   | 0.                           | 0.                        |
| (14) JOHN MEYER DIRECTOR    | 1.00                   | Х                              |                       |                  |              |                              |            | 0.                   | 0.                           | 0.                        |
| (15) NICOLE TUPMAN          | 1.00                   | Λ                              |                       |                  |              |                              |            | 0.                   | U •                          | <u></u>                   |
| DIRECTOR                    | 1.00                   | Х                              |                       |                  |              |                              |            | 0.                   | 0.                           | 0.                        |
| 21120101                    |                        | ^                              | $\vdash$              |                  |              |                              |            | 0.                   | <u></u>                      | <del>_</del>              |
|                             |                        | 1                              |                       |                  |              |                              |            |                      |                              |                           |
|                             |                        |                                |                       |                  |              |                              |            |                      |                              |                           |
|                             |                        | 1                              |                       |                  |              |                              |            |                      |                              |                           |
|                             |                        |                                | $\Box$                |                  |              | -                            |            | I                    |                              | 000                       |

| ı aı     | Section A. Officers, Directors, Trus  | tees, Key Emp  | oloy                           | ees,                  | anc     | <u>iH t</u>  | ghes                         | st C     | ompensated Employee                                 | S (continued)                             |           |                               |   |                |
|----------|---|--|--------------------------------|-----------------------|---------|--------------|------------------------------|----------|---|---|-----------|-------------------------------|---|----------------|
|          | <b>(A)</b><br>Name and title  | (B) Average hours per week   | (do not check more than one    |                       |         |              |                              | n an     | (D)  Reportable compensation from                   | (E)  Reportable compensation from related | on        | (F) Estimated amount of other |   |                |
|          |   | (list any<br>hours for<br>related<br>organizations<br>below<br>line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former   | the<br>organization<br>(W-2/1099-MISC/<br>1099-NEC) | organization<br>(W-2/1099-MI<br>1099-NEC) | ns<br>SC/ | com<br>fr<br>org<br>and       | pensar<br>om the<br>anizati<br>d relate<br>anizatio | e<br>ion<br>ed |
|          |   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
|          |   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
|          |   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
|          |   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
|          |   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
|          |   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
|          |   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
|          |   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
|          |   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
|          | Subtotal  |  | <u> </u>                       |                       |         | <u>L</u>     | <u> </u>                     | <u> </u> | 257,762.  |   | 0.        | ,                             | 4,50  | 02.            |
|          | Total from continuation sheets to Part VI   |  |                                |                       |         |              |                              |          | 0.  |   | 0.        |                               | 4 -   | 0.             |
| d<br>2   | Total (add lines 1b and 1c)  Total number of individuals (including but n                       |  |                                |                       |         |              |                              | o re     | 257,762.  | 000 of reportable                         | 0.        |                               | 4,50  | JZ.            |
| _        | compensation from the organization  |  |                                | 11310                 | u ac    |              | <i>)</i>                     | 010      |   | - Teportable                              |           |                               | Yes   | 2<br>No        |
| 3        | Did the organization list any former officer,   | •  |                                | •                     |         | •            |                              | •        |   | •   |           |                               | 163   |                |
| 4        | line 1a? If "Yes," complete Schedule J for s<br>For any individual listed on line 1a, is the su |  |                                |                       |         |              |                              |          |   |   |           | 3                             |   | X              |
| 5        | and related organizations greater than \$150 Did any person listed on line 1a receive or a      | ,  |                                | •                     |         |              |                              |          |   |   |           | 4                             |   | X              |
|          | rendered to the organization? If "Yes," com   |  |                                |                       |         | -            |                              |          |   |   | <u></u>   | 5                             |   | Х              |
| Sec<br>1 | tion B. Independent Contractors  Complete this table for your five highest co                   | mnensated ind  | lene                           | nder                  | nt co   | ontr         | acto                         | rs th    | nat received more than \$                           | 100 000 of com                            | nensa     | tion fro                      | nm  |                |
|          | the organization. Report compensation for   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
|          | (A)<br>Name and business  | address  | NC                             | ONE                   | 3       |              |                              |          | <b>(B)</b><br>Description of s                      | ervices                                   | С         | ompe                          | s)<br>nsatior                                       | า              |
|          |   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
|          |   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
|          |   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
|          |   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
|          |   |  |                                |                       |         |              |                              |          |   |   |           |                               |   |                |
| 2        | Total number of independent contractors (in   |  | <br>ot lin                     | nited                 | d to    | thos         | se lis                       | ted      | above) who received mo                              | ore than                                  |           |                               |   |                |
|          | \$100,000 of compensation from the organization   | ZallOII  |                                |                       |         |              |                              |          |   |   |           |                               | 000   |                |

Form 990 (2021) EMBE
Part VIII Statement of Revenue

|  |      | Check if Schedule O conta                 | ains a response o  | or note to any lin | e in this Part VIII    |                                    |                            |                                 |
|--|------|---|--------------------|--------------------|------------------------|------------------------------------|----------------------------|---------------------------------|
|  |      |   |                    |                    | (A)                    | (B)                                | (C)                        | (D)                             |
|  |      |   |                    |                    | Total revenue          | Related or exempt function revenue | Unrelated business revenue | Revenue excluded from tax under |
|  |      |   |                    |                    |                        | iunction revenue                   | business revenue           | sections 512 - 514              |
| S, S   | 1 a  | Federated campaigns                       | 1a                 | 164,524.           |                        |                                    |                            |                                 |
| Contributions, Gifts, Grants and Other Similar Amounts |      | Membership dues                           |                    | _ · _ , -          |                        |                                    |                            |                                 |
| جَ ۾   |      | Fundraising events                        |                    | 40,524.            |                        |                                    |                            |                                 |
| fts,<br>r A  |      | Related organizations                     |                    |                    |                        |                                    |                            |                                 |
| ig ig  |      | Government grants (contribution           | ons) <b>1e 1</b> , | 361,355.           |                        |                                    |                            |                                 |
| Sin  |      | All other contributions, gifts, grant     |                    | 301,333.           |                        |                                    |                            |                                 |
| e H  | '    | similar amounts not included above        |                    | 291,011.           |                        |                                    |                            |                                 |
| 흡환   | _    | Noncash contributions included in lines 1 |                    | 28,095.            |                        |                                    |                            |                                 |
| n ou   | •    |   |                    |                    | 1,857,414.             |                                    |                            |                                 |
| O a  |      | Total. Add lines 1a-1f                    |                    | Business Code      | 1,037,414.             |                                    |                            |                                 |
| _  | 0 -  | CHILDCARE                                 |                    |                    | 2,757,752.             | 2 757 752                          |                            |                                 |
| /ice   |      | SCHOOL AFTER CA                           |                    | 624410             | 1 373 0/6              | 1 373 0/6                          |                            |                                 |
| er<br>ne   |      | KINDER COLLEGE                            | KE                 | 624410             | 1,373,046.<br>496,314. | 196 311                            |                            |                                 |
| n S  | _    | CAMPS, CLASSES,                           | DDOCD A            | 624410             | 141,903.               | 141,903.                           |                            |                                 |
| gra<br>Re  |      | AQUATICS REVENUE                          |                    | 624410             | 139,714.               | 139,714.                           |                            |                                 |
| Program Service<br>Revenue                             |      |   |                    | 624410             | 382,701.               | 382,701.                           |                            |                                 |
| -  | Ť    | All other program service rever           | nue                |                    |                        | 304,701.                           |                            |                                 |
|  | g    | Total. Add lines 2a-2f                    |                    |                    | 5,291,430.             |                                    |                            |                                 |
|  | 3    | Investment income (including              |                    |                    | 22 200                 |                                    |                            | 22 200                          |
|  |      | other similar amounts)                    |                    |                    | 22,390.                |                                    |                            | 22,390.                         |
|  | 4    | Income from investment of tax             |                    | roceeds            |                        |                                    |                            |                                 |
|  | 5    | Royalties                                 | (i) Real           | (::) Davis and     |                        |                                    |                            |                                 |
|  |      |   |                    | (ii) Personal      |                        |                                    |                            |                                 |
|  |      | Gross rents 6a                            |                    |                    |                        |                                    |                            |                                 |
|  |      | Less: rental expenses 6b                  |                    |                    |                        |                                    |                            |                                 |
|  |      | Rental income or (loss) 6c                | 75,912.            |                    | 75 010                 |                                    |                            | 75 010                          |
|  |      | Net rental income or (loss)               |                    | <b>.</b>           | 75,912.                |                                    |                            | 75,912.                         |
|  | 7 a  | Gross amount from sales of                | (i) Securities     | (ii) Other         |                        |                                    |                            |                                 |
|  |      | assets other than inventory 7a            | 38,051.            | 8,680.             |                        |                                    |                            |                                 |
|  | b    | Less: cost or other basis                 | 0.540              | •                  |                        |                                    |                            |                                 |
| ther Revenue   |      | and sales expenses <b>7b</b>              | 8,548.             | 0.                 |                        |                                    |                            |                                 |
| Ne.  |      | . ,                                       | 29,503.            | 8,680.             | 20 102                 |                                    |                            | 20 102                          |
| 8  |      | Net gain or (loss)                        |                    | <b></b>            | 38,183.                |                                    |                            | 38,183.                         |
| he   |      | Gross income from fundraising ev          |                    |                    |                        |                                    |                            |                                 |
| ō  |      | including \$ 40,5                         | I                  |                    |                        |                                    |                            |                                 |
|  |      | contributions reported on line            | I                  | 100 500            |                        |                                    |                            |                                 |
|  |      | Part IV, line 18                          | 8a                 | 138,722.           |                        |                                    |                            |                                 |
|  |      | Less: direct expenses                     |                    | 55,863.            | 00.050                 |                                    |                            | 00.050                          |
|  |      | Net income or (loss) from fund            |                    | <b>&gt;</b>        | 82,859.                |                                    |                            | 82,859.                         |
|  | 9 a  | Gross income from gaming ac               | I                  |                    |                        |                                    |                            |                                 |
|  |      | Part IV, line 19                          | I                  |                    |                        |                                    |                            |                                 |
|  |      | Less: direct expenses                     |                    |                    |                        |                                    |                            |                                 |
|  |      | Net income or (loss) from gam             |                    | <b></b>            |                        |                                    |                            |                                 |
|  | 10 a | Gross sales of inventory, less i          | <b>I</b>           |                    |                        |                                    |                            |                                 |
|  |      | and allowances                            | I                  |                    |                        |                                    |                            |                                 |
|  | b    | Less: cost of goods sold                  | 10b                |                    |                        |                                    |                            |                                 |
|  | С    | Net income or (loss) from sales           | s of inventory     | <b>&gt;</b>        |                        |                                    |                            |                                 |
| S  |      |   |                    | Business Code      |                        |                                    |                            |                                 |
| o o  | 11 a |   |                    |                    |                        |                                    |                            |                                 |
| ane  | b    |   |                    |                    |                        |                                    |                            |                                 |
| Miscellaneous<br>Revenue                               | С    |   |                    |                    |                        |                                    |                            |                                 |
| Ais  | d    | All other revenue                         |                    |                    |                        |                                    |                            |                                 |
|  | е    | Total. Add lines 11a-11d                  |                    |                    |                        |                                    |                            |                                 |
|  | 12   | Total revenue. See instructions           |                    |                    | 7,368,188.             | þ,291,430 <b>.</b>                 | 0.                         | 219,344.                        |

Part IX | Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (B)
Program service
expenses (**D**)
Fundraising (C) Management and general expenses (A) Total expenses Do not include amounts reported on lines 6b. expenses 7b, 8b, 9b, and 10b of Part VIII. Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 ....... Benefits paid to or for members ..... Compensation of current officers, directors, 262,928. 51,484. 159,960. 51,484. trustees, and key employees ..... Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 4,216,367. 3,650,431. 509,483. 56,453. 7 Pension plan accruals and contributions (include 51,158. 46,763. 1,733. 2,662. section 401(k) and 403(b) employer contributions) 268,799. 35,696. 231,644. 1,459. Other employee benefits 9 336,563. 285,500. 42,427. 8,636. 10 Payroll taxes 11 Fees for services (nonemployees): Management 3,137. 3,073. 64. Legal 135,248. 76,340. 9,127. 49,781. Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees ..... Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)  $15, \overline{423}$ 44,339. 28,326. 590. Advertising and promotion 12 48,561. 36,321. 11,696. 544. 13 Office expenses 96,579. 62,474. 30,935. 3,170. 14 Information technology Royalties 15 210,475. 173,885. 36,590. 16 Occupancy 40,103. 38,823. 1,237. 43. 17 Travel Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 10,296. 12,265. 3,444. -1,475. Conferences, conventions, and meetings 19 84,475. 100,154. 15,648. 31. 20 Payments to affiliates 21 295,259. 244,869. 50,390. Depreciation, depletion, and amortization 22 89,189. 71,222. 17,967. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) 520,943. 520,943. PROGRAM SUPPLIES REPAIRS & MAINTENANCE 201,235. 173,413. 27,822. 2,321. 43,183. 40,862. CREDIT CARD CHARGES 35,355. 11,403. 23,542. 410. d EMPLOYEE EXPENSES 9,589. 23,769. 4.484. -18,664. e All other expenses 7,021,429. 5,852,318. 1,054,641. 114,470. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined

educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

# Form 990 (2021) Part X Balance Sheet

| Pal                         | rt X | Balance Sneet  |                                 |     |                           |
|-----------------------------|------|--|---------------------------------|-----|---------------------------|
|                             |      | Check if Schedule O contains a response or note to any line in this Part X                 |                                 |     |                           |
|                             |      |  | <b>(A)</b><br>Beginning of year |     | <b>(B)</b><br>End of year |
|                             | 1    | Cash - non-interest-bearing  |                                 | 1   |                           |
|                             | 2    | Savings and temporary cash investments   | 1,299,122.                      | 2   | 1,309,257.                |
|                             | 3    | Pledges and grants receivable, net   |                                 | 3   |                           |
|                             | 4    | Accounts receivable, net   | 44,569.                         | 4   | 61,030.                   |
|                             | 5    | Loans and other receivables from any current or former officer, director,                  |                                 |     |                           |
|                             |      | trustee, key employee, creator or founder, substantial contributor, or 35%                 |                                 |     |                           |
|                             |      | controlled entity or family member of any of these persons                                 |                                 | 5   |                           |
|                             | 6    | Loans and other receivables from other disqualified persons (as defined                    |                                 |     |                           |
|                             |      | under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)                  |                                 | 6   |                           |
| ţ                           | 7    | Notes and loans receivable, net  |                                 | 7   |                           |
| Assets                      | 8    | Inventories for sale or use  |                                 | 8   |                           |
| Ä                           | 9    | Prepaid expenses and deferred charges  | 35,605.                         | 9   | 36,764.                   |
|                             | 10a  | Land, buildings, and equipment: cost or other  |                                 |     |                           |
|                             |      | basis. Complete Part VI of Schedule D 10a 11,358,545.                                      |                                 |     |                           |
|                             | b    | Less: accumulated depreciation 10b 5,239,101.  | 4,121,413.                      | 10c | 6,119,444.                |
|                             | 11   | Investments - publicly traded securities   |                                 | 11  |                           |
|                             | 12   | Investments - other securities. See Part IV, line 11                                       | 527,757.                        | 12  | 620,782.                  |
|                             | 13   | Investments - program-related. See Part IV, line 11  |                                 | 13  |                           |
|                             | 14   | Intangible assets  | 4.4.005                         | 14  | 40.450                    |
|                             | 15   | Other assets. See Part IV, line 11   | 44,035.                         | 15  | 48,150.                   |
|                             | 16   | Total assets. Add lines 1 through 15 (must equal line 33)                                  | 6,072,501.                      | 16  | 8,195,427.                |
|                             | 17   | Accounts payable and accrued expenses  | 230,790.                        | 17  | 366,338.                  |
|                             | 18   | Grants payable   | 214 004                         | 18  | 120 002                   |
|                             | 19   | Deferred revenue   | 214,904.                        | 19  | 130,083.                  |
|                             | 20   | Tax-exempt bond liabilities  |                                 | 20  |                           |
|                             | 21   | Escrow or custodial account liability. Complete Part IV of Schedule D                      |                                 | 21  |                           |
| es                          | 22   | Loans and other payables to any current or former officer, director,                       |                                 |     |                           |
| ij                          |      | trustee, key employee, creator or founder, substantial contributor, or 35%                 |                                 |     |                           |
| Liabilities                 |      | controlled entity or family member of any of these persons                                 | 2,263,556.                      | 22  | 3,975,236.                |
| _                           | 23   | Secured mortgages and notes payable to unrelated third parties                             | 2,203,330.                      | 23  | 3,313,230.                |
|                             | 24   | Unsecured notes and loans payable to unrelated third parties                               |                                 | 24  |                           |
|                             | 25   | Other liabilities (including federal income tax, payables to related third                 |                                 |     |                           |
|                             |      | parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D | 150,000.                        | 25  | 125,000.                  |
|                             | 26   | Total liabilities. Add lines 17 through 25   | 2,859,250.                      | 26  | 4,596,657.                |
|                             | 20   | Organizations that follow FASB ASC 958, check here   | 2,033,230.                      | 20  | 4,330,0371                |
| Se                          |      | and complete lines 27, 28, 32, and 33.   |                                 |     |                           |
| ŭ                           | 27   | Net assets without donor restrictions  | 2,420,512.                      | 27  | 2.692.082.                |
| 3ale                        | 28   | Net assets with donor restrictions   | 792,739.                        | 28  | 2,692,082.<br>906,688.    |
| Þ                           |      | Organizations that do not follow FASB ASC 958, check here                                  |                                 |     | 277,777                   |
| Ē                           |      | and complete lines 29 through 33.  |                                 |     |                           |
| þ                           | 29   | Capital stock or trust principal, or current funds   |                                 | 29  |                           |
| ets                         | 30   | Paid-in or capital surplus, or land, building, or equipment fund                           |                                 | 30  |                           |
| Ass                         | 31   | Retained earnings, endowment, accumulated income, or other funds                           |                                 | 31  |                           |
| Net Assets or Fund Balances | 32   | Total net assets or fund balances  | 3,213,251.                      | 32  | 3,598,770.                |
| ~                           | 33   | Total liabilities and net assets/fund balances   | 6,072,501.                      | 33  | 8,195,427.                |
|                             |      |  | .,. =,                          |     | 200                       |

Form **990** (2021)

Form 990 (2021) EMBE 46-0234998 Page **12** 

| Pai | T XI Reconciliation of Net Assets  |          |             |     |            |  |  |
|-----|--|----------|-------------|-----|------------|--|--|
|     | Check if Schedule O contains a response or note to any line in this Part XI  |          |             |     |            |  |  |
|     |  |          |             |     |            |  |  |
| 1   | Total revenue (must equal Part VIII, column (A), line 12)  |          | <u>7,36</u> |     |            |  |  |
| 2   | Total expenses (must equal Part IX, column (A), line 25)   | 2        | 7,02        |     |            |  |  |
| 3   | Revenue less expenses. Subtract line 2 from line 1   | 3        |             |     |            |  |  |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))  | 4        | 3,21        |     |            |  |  |
| 5   | Net unrealized gains (losses) on investments   | 5        | 3           | 8,7 | <u>60.</u> |  |  |
| 6   | Donated services and use of facilities   | 6        |             |     |            |  |  |
| 7   | Investment expenses  | 7        |             |     |            |  |  |
| 8   | Prior period adjustments   | 8        |             |     |            |  |  |
| 9   | Other changes in net assets or fund balances (explain on Schedule O)   | 9        |             |     | 0.         |  |  |
| 10  | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,                                     |          |             |     |            |  |  |
|     | column (B))  |          |             |     |            |  |  |
| Pai | t XII Financial Statements and Reporting   |          |             |     |            |  |  |
|     | Check if Schedule O contains a response or note to any line in this Part XII   |          |             |     |            |  |  |
|     |  |          |             | Yes | No         |  |  |
| 1   | Accounting method used to prepare the Form 990: Cash X Accrual Other   |          |             |     |            |  |  |
|     | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.                      |          |             |     |            |  |  |
| 2a  | Were the organization's financial statements compiled or reviewed by an independent accountant?  |          | 2a          |     | X          |  |  |
|     | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed                        | on a     |             |     |            |  |  |
|     | separate basis, consolidated basis, or both:   |          |             |     |            |  |  |
|     | Separate basis Consolidated basis Both consolidated and separate basis   |          |             |     |            |  |  |
| b   | Were the organization's financial statements audited by an independent accountant?   |          | 2b          | X   |            |  |  |
|     | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate                       |          |             |     |            |  |  |
|     | consolidated basis, or both:   |          |             |     |            |  |  |
|     | X Separate basis Consolidated basis Both consolidated and separate basis   |          |             |     |            |  |  |
| С   | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the                     | audit,   |             |     |            |  |  |
|     | review, or compilation of its financial statements and selection of an independent accountant?   |          | 2c          | X   |            |  |  |
|     | If the organization changed either its oversight process or selection process during the tax year, explain on Sche                     | edule O. |             |     |            |  |  |
| За  | <b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit |          |             |     |            |  |  |
|     | Act and OMB Circular A-133?  |          | За          |     | <u> </u>   |  |  |
| b   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require                   |          |             |     |            |  |  |
|     | or audits, explain why on Schedule O and describe any steps taken to undergo such audits   |          | 3b          |     |            |  |  |
|     |  |          | Form        | 990 | (2021)     |  |  |

#### **SCHEDULE A**

(Form 990)

Total

Department of the Treasury Internal Revenue Service

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

**Employer identification number** Name of the organization 46-0234998 **EMBE** Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or X An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

#### Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| 360  | ction A. Public Support  |   |                     |                       |                            |                      |               |
|------|--|---|---------------------|-----------------------|----------------------------|----------------------|---------------|
| Cale | ndar year (or fiscal year beginning in) 🕨  | <b>(a)</b> 2017                         | <b>(b)</b> 2018     | (c) 2019              | (d) 2020                   | (e) 2021             | (f) Total     |
| 1    | Gifts, grants, contributions, and  | <br> -                                  |                     |                       |                            |                      |               |
|      | membership fees received. (Do not  | <br> -                                  |                     |                       |                            |                      |               |
|      | include any "unusual grants.")   | <br> -                                  |                     |                       |                            |                      |               |
| 2    | Tax revenues levied for the organ-   |   |                     |                       |                            |                      |               |
|      | ization's benefit and either paid to   | <br> -                                  |                     |                       |                            |                      |               |
|      | or expended on its behalf  |   |                     |                       |                            |                      |               |
| 2    | The value of services or facilities  |   |                     |                       |                            |                      |               |
| 3    | furnished by a governmental unit to  | <br> -                                  |                     |                       |                            |                      |               |
|      | the organization without charge  |   |                     |                       |                            |                      |               |
| 4    |  |   |                     |                       |                            |                      |               |
|      | Total. Add lines 1 through 3   |   |                     |                       |                            |                      |               |
| 5    | The portion of total contributions   |   |                     |                       |                            |                      |               |
|      | by each person (other than a   |   |                     |                       |                            |                      |               |
|      | governmental unit or publicly  |   |                     |                       |                            |                      |               |
|      | supported organization) included   |   |                     |                       |                            |                      |               |
|      | on line 1 that exceeds 2% of the   |   |                     |                       |                            |                      |               |
|      | amount shown on line 11,   |   |                     |                       |                            |                      |               |
|      | column (f)   |   |                     |                       |                            |                      |               |
|      | Public support. Subtract line 5 from line 4.   |   |                     |                       |                            |                      |               |
| Sec  | tion B. Total Support  |   |                     |                       |                            |                      |               |
| Cale | ndar year (or fiscal year beginning in) ► 📗  | <b>(a)</b> 2017                         | <b>(b)</b> 2018     | (c) 2019              | (d) 2020                   | (e) 2021             | (f) Total     |
| 7    | Amounts from line 4  |   |                     |                       |                            |                      |               |
| 8    | Gross income from interest,  | <br> -                                  |                     |                       |                            |                      |               |
|      | dividends, payments received on  | <br> -                                  |                     |                       |                            |                      |               |
|      | securities loans, rents, royalties,  | <br> -                                  |                     |                       |                            |                      |               |
|      | and income from similar sources  |   |                     |                       |                            |                      |               |
| 9    | Net income from unrelated business   |   |                     |                       |                            |                      |               |
|      | activities, whether or not the   |   |                     |                       |                            |                      |               |
|      | business is regularly carried on   | <br> -                                  |                     |                       |                            |                      |               |
| 10   | Other income. Do not include gain  |   |                     |                       |                            |                      | _             |
|      | or loss from the sale of capital   | <br> -                                  |                     |                       |                            |                      |               |
|      | assets (Explain in Part VI.)   | <br> -                                  |                     |                       |                            |                      |               |
| 11   | Total support. Add lines 7 through 10  |   |                     |                       |                            |                      |               |
|      | Gross receipts from related activities,  | oto (soo instructio                     | l<br>nc)            |                       |                            | 12                   |               |
|      | <b>First 5 years.</b> If the Form 990 is for th  | · ·                                     |                     | fourth or fifth tax y |                            | · ·                  |               |
| 13   | ·  | · ·                                     |                     |                       | •                          | . , . ,              | ightharpoonup |
| Sec  | organization, check this box and stop<br>etion C. Computation of Public  | c Support Per                           | centage             |                       |                            |                      |               |
|      | Public support percentage for 2021 (li   |   |                     | oolumn (f))           |                            | 14                   | 30            |
|      |  | , | •                   | ****                  |                            | 15                   | <u>%</u>      |
|      | Public support percentage from 2020  |   |                     |                       |                            |                      | <u>%</u>      |
| юа   | 33 1/3% support test - 2021. If the contains the support test - 2021 if |   |                     |                       |                            |                      | <b>▶</b> □    |
|      | stop here. The organization qualifies a  |   | •                   |                       |                            |                      |               |
| b    | <b>33 1/3% support test - 2020.</b> If the o   |   |                     |                       |                            |                      |               |
|      | and <b>stop here.</b> The organization quali   |   |                     |                       |                            |                      |               |
| 17a  | 10% -facts-and-circumstances test  | -                                       |                     |                       |                            |                      |               |
|      | and if the organization meets the facts  |   |                     | =                     | •                          | VI how the organiz   | ation         |
|      | meets the facts-and-circumstances tes  | st. The organizatio                     | n qualifies as a pu | blicly supported o    | rganization                |                      | ▶□            |
| b    | 10% -facts-and-circumstances test  | - <b>2020.</b> If the org               | anization did not d | heck a box on line    | e 13, 16a, 16b, or 1       | 7a, and line 15 is 1 | 10% or        |
|      | more, and if the organization meets th   | e facts-and-circum                      | nstances test, che  | ck this box and st    | <b>top here.</b> Explain i | n Part VI how the    |               |
|      | organization meets the facts-and-circu   | ımstances test. Th                      | ne organization qua | alifies as a publicly | supported organiz          | zation               | <b>&gt;</b>   |
| 18   | Private foundation. If the organization  | n did not check a                       | box on line 13, 16  | a, 16b, 17a, or 17b   | o, check this box a        | nd see instructions  | <b></b>       |

# Schedule A (Form 990) 2021 EMBE Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to rualify under the tests listed below please complete Part II \

| Sec              | ction A. Public Support  | elow, please comp     | lete Part II.)       |                       |                     |                      |                  |
|------------------|--|-----------------------|----------------------|-----------------------|---------------------|----------------------|------------------|
|                  | ndar year (or fiscal year beginning in)  | (a) 2017              | <b>(b)</b> 2018      | (c) 2019              | (d) 2020            | (e) 2021             | (f) Total        |
|                  | Gifts, grants, contributions, and  | (4) = 0               | (2) 20 10            | (5) = 5 : 5           | (4) = 0 = 0         | (0) = 0 = 1          | (1) 1010.        |
| -                | membership fees received. (Do not  |                       |                      |                       |                     |                      |                  |
|                  | include any "unusual grants.")   | 924,137.              | 808,100.             | 659,792.              | 1862385.            | 1857414.             | 6111828.         |
| 2                | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | 4701698.              | 4974949.             | 5565394.              | 4633802.            |                      | 25167273.        |
| 3                | Gross receipts from activities that  |                       |                      |                       |                     |                      |                  |
| Ū                | are not an unrelated trade or business under section 513   |                       |                      |                       |                     |                      |                  |
| 4                | Tax revenues levied for the organ-   |                       |                      |                       |                     |                      |                  |
|                  | ization's benefit and either paid to or expended on its behalf   |                       |                      |                       |                     |                      |                  |
| 5                | The value of services or facilities  |                       |                      |                       |                     |                      |                  |
|                  | furnished by a governmental unit to the organization without charge  |                       |                      |                       |                     |                      |                  |
| 6                | Total. Add lines 1 through 5   | 5625835.              | 5783049.             | 6225186.              | 6496187.            | 7148844.             | 31279101.        |
| 78               | Amounts included on lines 1, 2, and  |                       |                      |                       |                     |                      |                  |
|                  | 3 received from disqualified persons   |                       |                      |                       |                     |                      | 0.               |
| k                | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |                       |                      |                       |                     |                      | 0.               |
|                  | Add lines 7a and 7b  |                       |                      |                       |                     |                      | 0.               |
|                  | Public support. (Subtract line 7c from line 6.)  |                       |                      |                       |                     |                      | 31279101.        |
| Sec              | ction B. Total Support   |                       |                      |                       |                     |                      |                  |
| Cale             | ndar year (or fiscal year beginning in)  | (a) 2017              | <b>(b)</b> 2018      | (c) 2019              | (d) 2020            | (e) 2021             | (f) Total        |
| 9                | Amounts from line 6  | 5625835.              | 5783049.             | 6225186.              | 6496187.            | 7148844.             | 31279101.        |
| 10a              | Gross income from interest,<br>dividends, payments received on<br>securities loans, rents, royalties,  | 341,510.              | 335 040              | 154,100.              | 144,131.            | 98,302.              | 1063883.         |
|                  | and income from similar sources  | 341,310.              | 323,040.             | 134,100.              | 144,131.            | 90,302.              | 1003003.         |
| r.               | Unrelated business taxable income<br>(less section 511 taxes) from businesses<br>acquired after June 30, 1975  |                       |                      |                       |                     |                      |                  |
|                  |  | 341,510.              | 325,840.             | 154,100.              | 144,131.            | 98,302.              | 1063883.         |
|                  | Add lines 10a and 10b  | 341,310.              | 323,040.             | 134,100.              | 144,131.            | 90,302.              | 1003003.         |
| 12               | Other income. Do not include gain or loss from the sale of capital   |                       |                      |                       |                     |                      |                  |
|                  | assets (Explain in Part VI.)   | 5065045               | 510000               | 126,475.              | 66,285.             | 82,859.              |                  |
|                  | Total support. (Add lines 9, 10c, 11, and 12.)   | 5967345.              | 6108889.             | 6505761.              | 6706603.            |                      | <u>32618603.</u> |
| 14               | First 5 years. If the Form 990 is for the  | ne organization's fir | st, second, third, f | ourth, or fifth tax y | ear as a section 5  | 01(c)(3) organizatio | on,              |
| 804              | check this box and stop here<br>ction C. Computation of Publi  | a Support Par         |                      |                       |                     |                      | <b>&gt;</b>      |
|                  | •  |                       |                      | -1 (6)                |                     | 45                   | 95.89 %          |
|                  | Public support percentage for 2021 (I  |                       | •                    |                       |                     | 15<br>16             |                  |
| <u>16</u><br>Sec | Public support percentage from 2020 ction D. Computation of Inves  |                       |                      |                       |                     | 10                   | 95.04 %          |
|                  | Investment income percentage for 20  |                       |                      | ne 13 column (f))     |                     | 17                   | 3.26 %           |
| 18               |  |                       |                      |                       |                     | 18                   | 4.33 %           |
|                  | 8 Investment income percentage from 2020 Schedule A, Part III, line 17   |                       |                      |                       |                     |                      |                  |
|                  | more than 33 1/3%, check this box ar   |                       |                      |                       |                     |                      | ►X               |
| k                | 33 1/3% support tests - 2020. If the   |                       |                      |                       |                     |                      |                  |
|                  | line 18 is not more than 33 1/3%, che  |                       |                      |                       |                     |                      |                  |
| 20               | Private foundation. If the organization  | n did not check a l   | oox on line 14, 19a  | a, or 19b, check th   | is box and see inst | tructions            | <b>&gt;</b>      |

#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|     | Yes | No |
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| Par  | t IV Sup        | porting Organizations (continued)  |           |      |    |
|------|-----------------|--|-----------|------|----|
|      |                 |  |           | Yes  | No |
| 11   | Has the org     | anization accepted a gift or contribution from any of the following persons?   |           |      |    |
| а    | A person wh     | no directly or indirectly controls, either alone or together with persons described on lines 11b and   |           |      |    |
|      | 11c below,      | the governing body of a supported organization?  | 11a       |      |    |
|      |                 | mber of a person described on line 11a above?  | 11b       |      |    |
|      | •               | rolled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide   |           |      |    |
|      | detail in Par   |  | 11c       |      |    |
|      |                 | pe I Supporting Organizations  |           |      |    |
|      |                 |  |           | Yes  | No |
| 1    | Did the gove    | erning body, members of the governing body, officers acting in their official capacity, or membership of one or  |           |      |    |
|      | more suppo      | rted organizations have the power to regularly appoint or elect at least a majority of the organization's officers,  |           |      |    |
|      |                 | trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)  |           |      |    |
|      | •               | perated, supervised, or controlled the organization's activities. If the organization had more than one supported  |           |      |    |
|      |                 | , describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the rganizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1         |      |    |
|      |                 | anization operate for the benefit of any supported organization other than the supported   |           |      |    |
|      |                 | n(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in  |           |      |    |
|      |                 | providing such benefit carried out the purposes of the supported organization(s) that operated,  |           |      |    |
|      |                 | or controlled the supporting organization.   | 2         |      |    |
| Sect | ion C. Ty       | pe II Supporting Organizations   |           |      |    |
|      |                 |  |           | Yes  | No |
| 1    | Were a majo     | ority of the organization's directors or trustees during the tax year also a majority of the directors   |           |      |    |
|      | or trustees     | of each of the organization's supported organization(s)? If "No," describe in Part VI how control  |           |      |    |
|      |                 | nent of the supporting organization was vested in the same persons that controlled or managed  |           |      |    |
|      | the supporte    | ed organization(s).  | 1         |      |    |
| Sect | ion D. All      | Type III Supporting Organizations  |           |      |    |
|      |                 |  |           | Yes  | No |
| 1    | Did the orga    | nization provide to each of its supported organizations, by the last day of the fifth month of the   |           |      |    |
|      | organization    | a's tax year, (i) a written notice describing the type and amount of support provided during the prior tax   |           |      |    |
|      | year, (ii) a co | ppy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the   |           |      |    |
|      | organization    | a's governing documents in effect on the date of notification, to the extent not previously provided?  | 1         |      |    |
| 2    | Were any of     | the organization's officers, directors, or trustees either (i) appointed or elected by the supported   |           |      |    |
|      | organization    | n(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how  |           |      |    |
|      | the organiza    | tion maintained a close and continuous working relationship with the supported organization(s).  | 2         |      |    |
| 3    | By reason o     | f the relationship described on line 2, above, did the organization's supported organizations have a   |           |      |    |
|      | significant v   | oice in the organization's investment policies and in directing the use of the organization's  |           |      |    |
|      | income or a     | ssets at all times during the tax year? If "Yes," describe in Part VI the role the organization's  |           |      |    |
|      | supported o     | rganizations played in this regard.  | 3         |      |    |
| Sect | ion E. Ty       | pe III Functionally Integrated Supporting Organizations  |           |      |    |
| 1    | Check the b     | ox next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).   |           |      |    |
| а    |                 | rganization satisfied the Activities Test. Complete line 2 below.  |           |      |    |
| b    |                 | rganization is the parent of each of its supported organizations. Complete line 3 below.   |           |      |    |
| С    |                 | rganization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins  | struction | l' I |    |
| 2    |                 | st. Answer lines 2a and 2b below.  |           | Yes  | No |
|      |                 | tially all of the organization's activities during the tax year directly further the exempt purposes of  |           |      |    |
|      |                 | ed organization(s) to which the organization was responsive? If "Yes," then in Part VI identify  |           |      |    |
|      |                 | orted organizations and explain how these activities directly furthered their exempt purposes,   |           |      |    |
|      | •               | anization was responsive to those supported organizations, and how the organization determined   |           |      |    |
|      |                 | ctivities constituted substantially all of its activities.   | 2a        |      |    |
|      |                 | vities described on line 2a, above, constitute activities that, but for the organization's involvement,  |           |      |    |
|      |                 | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in   |           |      |    |
|      |                 | reasons for the organization's position that its supported organization(s) would have engaged in   | 01-       |      |    |
|      |                 | ies but for the organization's involvement.  | 2b        |      |    |
|      |                 | upported Organizations. Answer lines 3a and 3b below.  |           |      |    |
|      | _               | anization have the power to regularly appoint or elect a majority of the officers, directors, or   | 0-        |      |    |
|      |                 | each of the supported organizations? If "Yes" or "No" provide details in <b>Part VI.</b>   | 3a        |      |    |
|      |                 | anization exercise a substantial degree of direction over the policies, programs, and activities of each   | ٥L        |      |    |
|      | บา แจ ธนุมุทุง  | rted organizations? If "Yes," describe in Part VI the role played by the organization in this regard.  | 3b        |      |    |

|      | t V Type III Non-Functionally Integrated 509(a)(3) Supporting                   | ng Organi | zations                    | io olo io o rage (             |
|------|---|-----------|----------------------------|--------------------------------|
| 1    | Check here if the organization satisfied the Integral Part Test as a qualifying |           |                            | Part VI). See instructions.    |
|      | All other Type III non-functionally integrated supporting organizations must    |           |                            | •                              |
| Sect | ection A - Adjusted Net Income  |           | (A) Prior Year             | (B) Current Year<br>(optional) |
| 1    | Net short-term capital gain   | 1         |                            |                                |
| 2    | Recoveries of prior-year distributions  | 2         |                            |                                |
| 3    | Other gross income (see instructions)   | 3         |                            |                                |
| 4    | Add lines 1 through 3.  | 4         |                            |                                |
| 5    | Depreciation and depletion  | 5         |                            |                                |
| 6    | Portion of operating expenses paid or incurred for production or                |           |                            |                                |
|      | collection of gross income or for management, conservation, or                  |           |                            |                                |
|      | maintenance of property held for production of income (see instructions)        | 6         |                            |                                |
| 7    | Other expenses (see instructions)   | 7         |                            |                                |
| 8    | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)                    | 8         |                            |                                |
| Sect | ion B - Minimum Asset Amount  |           | (A) Prior Year             | (B) Current Year<br>(optional) |
| 1    | Aggregate fair market value of all non-exempt-use assets (see                   |           |                            |                                |
|      | instructions for short tax year or assets held for part of year):               |           |                            |                                |
| a    | Average monthly value of securities   | 1a        |                            |                                |
|      | Average monthly cash balances   | 1b        |                            |                                |
|      | Fair market value of other non-exempt-use assets                                | 1c        |                            |                                |
|      | Total (add lines 1a, 1b, and 1c)  | 1d        |                            |                                |
|      | Discount claimed for blockage or other factors                                  |           |                            |                                |
|      | (explain in detail in Part VI):   |           |                            |                                |
| 2    | Acquisition indebtedness applicable to non-exempt-use assets                    | 2         |                            |                                |
| 3    | Subtract line 2 from line 1d.   | 3         |                            |                                |
| 4    | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,     |           |                            |                                |
| -    | see instructions).  | 4         |                            |                                |
| 5    | Net value of non-exempt-use assets (subtract line 4 from line 3)                | 5         |                            |                                |
| 6    | Multiply line 5 by 0.035.   | 6         |                            |                                |
| 7    | Recoveries of prior-year distributions  | 7         |                            |                                |
| 8    | Minimum Asset Amount (add line 7 to line 6)                                     | 8         |                            |                                |
| Sect | ion C - Distributable Amount  |           |                            | Current Year                   |
| 1    | Adjusted net income for prior year (from Section A, line 8, column A)           | 1         |                            |                                |
| 2    | Enter 0.85 of line 1.   | 2         |                            |                                |
| 3    | Minimum asset amount for prior year (from Section B, line 8, column A)          | 3         |                            |                                |
| 4    | Enter greater of line 2 or line 3.  | 4         |                            |                                |
| 5    | Income tax imposed in prior year  | 5         |                            |                                |
| 6    | Distributable Amount. Subtract line 5 from line 4, unless subject to            |           |                            |                                |
|      | emergency temporary reduction (see instructions).                               | 6         |                            |                                |
| 7    | Check here if the current year is the organization's first as a non-functions   |           | d Type III supporting orga | nization (soc                  |

Schedule A (Form 990) 2021

instructions).

|          | Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) |  |                           |             |                        |  |  |
|----------|--|--|---------------------------|-------------|------------------------|--|--|
|          | on D - Distributions   | (4)(6) 6 4 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 | COntinu                   | <i>ieu)</i> | Current Year           |  |  |
| 1        | Amounts paid to supported organizations to accomplish exer                                 | 1  | Current real              |             |                        |  |  |
| 2        | Amounts paid to perform activity that directly furthers exemp                              |  |                           |             |                        |  |  |
| _        | organizations, in excess of income from activity   |  | 2                         |             |                        |  |  |
| 3        | Administrative expenses paid to accomplish exempt purpose                                  |  | 3                         |             |                        |  |  |
| 4        | Amounts paid to acquire exempt-use assets  |  |                           | 4           |                        |  |  |
| 5        | Qualified set-aside amounts (prior IRS approval required - pro                             | ovide details in Part VI)                    |                           | 5           |                        |  |  |
| 6        | Other distributions (describe in Part VI). See instructions.                               | Ovide details in a see a sey                 |                           | 6           |                        |  |  |
| 7        | Total annual distributions. Add lines 1 through 6.   |  |                           | 7           |                        |  |  |
| 8        | Distributions to attentive supported organizations to which the                            | ne organization is responsive                |                           |             |                        |  |  |
|          | (provide details in Part VI). See instructions.  |  |                           | 8           |                        |  |  |
| 9        | Distributable amount for 2021 from Section C, line 6                                       |  |                           | 9           |                        |  |  |
| 10       | Line 8 amount divided by line 9 amount   |  |                           | 10          |                        |  |  |
|          |  | (i)  | (ii)<br>Underdistribution |             | (iii)<br>Distributable |  |  |
| Sect     | on E - Distribution Allocations (see instructions)   | Excess Distributions                         | Pre-2021                  |             | Amount for 2021        |  |  |
| 1        | Distributable amount for 2021 from Section C, line 6                                       |  |                           |             |                        |  |  |
| 2        | Underdistributions, if any, for years prior to 2021 (reason-                               |  |                           |             |                        |  |  |
|          | able cause required - explain in Part VI). See instructions.                               |  |                           |             |                        |  |  |
| 3        | Excess distributions carryover, if any, to 2021  |  |                           |             |                        |  |  |
| а        | From 2016  |  |                           |             |                        |  |  |
| b        | From 2017  |  |                           |             |                        |  |  |
| С        | From 2018  |  |                           |             |                        |  |  |
| d        | From 2019  |  |                           |             |                        |  |  |
| е        | From 2020  |  |                           |             |                        |  |  |
| f        | Total of lines 3a through 3e   |  |                           |             |                        |  |  |
| g        | Applied to underdistributions of prior years   |  |                           |             |                        |  |  |
| h        | Applied to 2021 distributable amount   |  |                           |             |                        |  |  |
| <u>i</u> | Carryover from 2016 not applied (see instructions)   |  |                           |             |                        |  |  |
| j        | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.                                     |  |                           |             |                        |  |  |
| 4        | Distributions for 2021 from Section D,   |  |                           |             |                        |  |  |
|          | line 7: \$   |  |                           |             |                        |  |  |
| a        | Applied to underdistributions of prior years   |  |                           |             |                        |  |  |
| b        | Applied to 2021 distributable amount   |  |                           |             |                        |  |  |
| С        | Remainder. Subtract lines 4a and 4b from line 4.   |  |                           |             |                        |  |  |
| 5        | Remaining underdistributions for years prior to 2021, if                                   |  |                           |             |                        |  |  |
|          | any. Subtract lines 3g and 4a from line 2. For result greater                              |  |                           |             |                        |  |  |
|          | than zero, explain in Part VI. See instructions.   |  |                           |             |                        |  |  |
| 6        | Remaining underdistributions for 2021. Subtract lines 3h                                   |  |                           |             |                        |  |  |
|          | and 4b from line 1. For result greater than zero, explain in                               |  |                           |             |                        |  |  |
|          | Part VI. See instructions.   |  |                           |             |                        |  |  |
| 7        | Excess distributions carryover to 2022. Add lines 3j and 4c.                               |  |                           |             |                        |  |  |
| 8        | Breakdown of line 7:   |  |                           |             |                        |  |  |
|          | Excess from 2017   |  |                           |             |                        |  |  |
|          | Excess from 2018   |  |                           |             |                        |  |  |
|          | Excess from 2019   |  |                           |             |                        |  |  |
|          | Excess from 2020   |  |                           |             |                        |  |  |
|          | Excess from 2021   |  |                           |             |                        |  |  |
|          |  |  |                           |             |                        |  |  |

Schedule A (Form 990) 2021

## Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

### **Schedule of Contributors**

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Employer identification number

| EM   | BE   | 46-0234998           |  |  |  |
|--|--|----------------------|--|--|--|
| Organization type (check or  | ne):   |                      |  |  |  |
| Filers of:   | Section:   |                      |  |  |  |
| Form 990 or 990-EZ   | $\boxed{X}$ 501(c)( $^3$ ) (enter number) organization   |                      |  |  |  |
|  | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation   |                      |  |  |  |
|  | 527 political organization   |                      |  |  |  |
| Form 990-PF  | 501(c)(3) exempt private foundation  |                      |  |  |  |
|  | 4947(a)(1) nonexempt charitable trust treated as a private foundation  |                      |  |  |  |
|  | 501(c)(3) taxable private foundation   |                      |  |  |  |
|  | s covered by the <b>General Rule</b> or a <b>Special Rule.</b> 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule  | e. See instructions. |  |  |  |
| X For an organization  | n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor's   |                      |  |  |  |
| Special Rules  |  |                      |  |  |  |
| sections 509(a)(1) a contributor, during   | For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. |                      |  |  |  |
| For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.  |  |                      |  |  |  |
| For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ |  |                      |  |  |  |
| aution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must aswer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify at it doesn't meet the filing requirements of Schedule B (Form 990).   |  |                      |  |  |  |

 $\ \ \, \text{LHA} \ \ \, \text{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$ 

Schedule B (Form 990) (2021)

Name of organization

Employer identification number

46-0234998

|            |   | 10                         | 0234330  |
|------------|---|----------------------------|--|
| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed.           |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 1_         |   | \$ <u>151,885.</u>         | Person X Payroll Noncash (Complete Part II for noncash contributions.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 2          |   | \$\$                       | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 3          |   | \$\$                       | Person X Payroll  Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 4          |   | \$\$                       | Person X Payroll Noncash (Complete Part II for noncash contributions.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 5          |   | \$\$                       | Person X Payroll  Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 6          |   | \$                         | Person X Payroll   |

Name of organization Employer identification number

**EMBE** 46-0234998 Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (b) (c) (d) Name, address, and ZIP + 4 No. **Total contributions** Type of contribution 7 X Person **Payroll** 10,000. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** No. Type of contribution 8 X Person **Payroll** 10,000. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 9 X Person **Payroll** 45,000. Noncash (Complete Part II for noncash contributions.) (d) (a) (b) (c) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 10 Person X **Payroll** 8,000. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 11 Person **Payroll** 423,600. Noncash (Complete Part II for noncash contributions.) (b) (c) (d) (a) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 12 X Person **Payroll** 937,755. Noncash (Complete Part II for

Name of organization Employer identification number 46-0234998

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if addition | nal space is needed.       |  |
|------------|---|----------------------------|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 13         |   | \$\$ <u>25,396.</u>        | Person X Payroll  Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 14         |   | \$\$                       | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 15         |   | \$\$                       | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 16         |   | 5,429.                     | Person X Payroll  Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 17         |   | \$\$,000.                  | Person X Payroll  Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d)<br>Type of contribution  |
| 18         |   | \$\$,000.                  | Person X Payroll   |

Name of organization

Employer identification number

46-0234998

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if a | dditional space is needed. |  |
|------------|--|----------------------------|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                    | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 19         |  | \$\$                       | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                    | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 20         |  | \$\$                       | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                    | (c) Total contributions    | (d)<br>Type of contribution  |
| 21         |  | \$\$                       | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                    | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 22         |  | \$\$.                      | Person Payroll Noncash X (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                    | (c) Total contributions    | (d)<br>Type of contribution  |
|            |  | \$                         | Person Payroll Noncash (Complete Part II for noncash contributions.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                    | (c) Total contributions    | (d)<br>Type of contribution  |
|            |  | <b>\$</b>                  | Person Payroll Noncash  (Complete Part II for noncash contributions.)  |

Name of organization

Employer identification number

EMBE

46-0234998

| Part II                      | Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. |   |                      |  |  |
|------------------------------|---|---|----------------------|--|--|
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given  | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |  |  |
|                              | CLOTHING DONATION   | _   |                      |  |  |
| 22                           |   | -   |                      |  |  |
|                              |   | \$6,349.                                  | 02/27/21             |  |  |
| (a)                          |   | (c)                                       |                      |  |  |
| No.<br>from                  | (b)   | FMV (or estimate)                         | (d)                  |  |  |
| Part I                       | Description of noncash property given   | (See instructions.)                       | Date received        |  |  |
|                              |   |   |                      |  |  |
|                              |   | -   |                      |  |  |
|                              |   | _   |                      |  |  |
|                              |   | _   \$                                    |                      |  |  |
| (a)                          |   |   |                      |  |  |
| No.                          | (b)   | (c)                                       | (d)                  |  |  |
| from                         | Description of noncash property given   | FMV (or estimate) (See instructions.)     | Date received        |  |  |
| Part I                       |   | (Gee mandelons.)                          |                      |  |  |
|                              |   | -   |                      |  |  |
|                              |   | -   |                      |  |  |
|                              |   | -   \$                                    |                      |  |  |
|                              |   |   |                      |  |  |
| (a)                          |   | (c)                                       |                      |  |  |
| No.<br>from                  | (b)   | FMV (or estimate)                         | (d)                  |  |  |
| Part I                       | Description of noncash property given   | (See instructions.)                       | Date received        |  |  |
|                              |   |   |                      |  |  |
|                              |   | -   |                      |  |  |
|                              |   | -   _                                     |                      |  |  |
|                              |   | _   \$                                    |                      |  |  |
| (a)                          |   |   |                      |  |  |
| No.                          | (b)   | (c) FMV (or estimate)                     | (d)                  |  |  |
| from                         | Description of noncash property given   | (See instructions.)                       | Date received        |  |  |
| Part I                       |   |   |                      |  |  |
|                              |   | -   |                      |  |  |
|                              |   | -   |                      |  |  |
|                              |   | -<br>_ \$                                 |                      |  |  |
|                              |   |   |                      |  |  |
| (a)                          | <i>n</i> \  | (c)                                       | 1.11                 |  |  |
| No.<br>from                  | (b)  Description of noncash property given  | FMV (or estimate)                         | (d)<br>Date received |  |  |
| Part I                       | Description of honousin property given  | (See instructions.)                       | Date 1000ived        |  |  |
|                              |   | _   |                      |  |  |
|                              |   | _   |                      |  |  |
|                              |   | -   |                      |  |  |
|                              |   | _   \$                                    |                      |  |  |

Name of organization **Employer identification number EMBE** 46-0234998 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4

### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

**Employer identification number** 

Name of the organization

46-0234998 **EMBE** 

|     |   | (a) Donor advised funds             |                | (b) Funds and other accounts      |
|-----|---|-------------------------------------|----------------|-----------------------------------|
| 1   | Total number at end of year   |                                     |                |                                   |
| 2   | Aggregate value of contributions to (during year)                     |                                     |                |                                   |
| 3   | Aggregate value of grants from (during year)                          |                                     |                |                                   |
| 4   | Aggregate value at end of year  |                                     |                |                                   |
| 5   | Did the organization inform all donors and donor advisors in wi       | iting that the assets held in dono  | or advised fu  | nds                               |
|     | are the organization's property, subject to the organization's ex     | clusive legal control?              |                | Yes No                            |
| 6   | Did the organization inform all grantees, donors, and donor ad        | visors in writing that grant funds  | can be used    | only                              |
|     | for charitable purposes and not for the benefit of the donor or       | donor advisor, or for any other pu  | urpose confe   | erring                            |
|     | impermissible private benefit?  |                                     |                |                                   |
| Par | t II Conservation Easements. Complete if the orga                     | nization answered "Yes" on Forn     | n 990, Part I  | V, line 7.                        |
| 1   | Purpose(s) of conservation easements held by the organization         | (check all that apply).             |                |                                   |
|     | Preservation of land for public use (for example, recreation          | on or education) Preserv            | ation of a his | storically important land area    |
|     | Protection of natural habitat   | Preserva                            | ation of a ce  | rtified historic structure        |
|     | Preservation of open space  |                                     |                |                                   |
| 2   | Complete lines 2a through 2d if the organization held a qualifie      | d conservation contribution in th   | e form of a c  | conservation easement on the last |
|     | day of the tax year.  |                                     |                | Held at the End of the Tax Yea    |
| а   | Total number of conservation easements                                |                                     |                | 2a                                |
| b   | Total acreage restricted by conservation easements                    |                                     |                | 2b                                |
| С   | Number of conservation easements on a certified historic struc        | ture included in (a)                |                | 2c                                |
| d   | Number of conservation easements included in (c) acquired aft         | er 7/25/06, and not on a historic   | structure      |                                   |
|     | listed in the National Register                                       |                                     |                | 2d                                |
| 3   | Number of conservation easements modified, transferred, release       | ased, extinguished, or terminated   | by the orga    | nization during the tax           |
|     | year ▶  |                                     |                |                                   |
| 4   | Number of states where property subject to conservation ease          | ment is located                     |                |                                   |
| 5   | Does the organization have a written policy regarding the period      | dic monitoring, inspection, hand    | ling of        |                                   |
|     | violations, and enforcement of the conservation easements it h        | olds?                               |                | Yes No                            |
| 6   | Staff and volunteer hours devoted to monitoring, inspecting, ha       | andling of violations, and enforcir | ng conservat   | tion easements during the year    |
|     | <b>&gt;</b>   |                                     |                |                                   |
| 7   | Amount of expenses incurred in monitoring, inspecting, handling       | ng of violations, and enforcing co  | nservation e   | easements during the year         |
|     | <b>&gt;</b> \$  |                                     |                |                                   |
| 8   | Does each conservation easement reported on line 2(d) above           | satisfy the requirements of section | on 170(h)(4)(E | B)(i)                             |
|     | and section 170(h)(4)(B)(ii)?   |                                     |                | Yes No                            |
| 9   | In Part XIII, describe how the organization reports conservation      | easements in its revenue and ex     | kpense state   | ment and                          |
|     | balance sheet, and include, if applicable, the text of the footno     | te to the organization's financial  | statements t   | hat describes the                 |
|     | organization's accounting for conservation easements.                 |                                     |                |                                   |
| Par | t III Organizations Maintaining Collections of A                      | Art, Historical Treasures,          | or Other       | Similar Assets.                   |
|     | Complete if the organization answered "Yes" on Form 9                 | 90, Part IV, line 8.                |                |                                   |
| 1a  | If the organization elected, as permitted under FASB ASC 958,         | not to report in its revenue state  | ement and ba   | alance sheet works                |
|     | of art, historical treasures, or other similar assets held for publi  | c exhibition, education, or resear  | ch in further  | ance of public                    |
|     | service, provide in Part XIII the text of the footnote to its finance | ial statements that describes the   | se items.      |                                   |
| b   | If the organization elected, as permitted under FASB ASC 958,         | to report in its revenue statemer   | nt and baland  | ce sheet works of                 |
|     | art, historical treasures, or other similar assets held for public e  | xhibition, education, or research   | in furtherand  | ce of public service,             |
|     | provide the following amounts relating to these items:                |                                     |                |                                   |
|     | (i) Revenue included on Form 990, Part VIII, line 1                   |                                     |                | • \$                              |
|     | (m)   |                                     |                | <b>.</b> .                        |
| 2   | If the organization received or held works of art, historical treas   |                                     |                |                                   |
|     | the following amounts required to be reported under FASB AS           |                                     | -              |                                   |
| а   | Revenue included on Form 990, Part VIII, line 1                       |                                     |                | > \$                              |
|     | Assets included in Form 900. Part Y                                   |                                     |                | : -                               |

|          | dule D (Form 990) 2021 EMBE  | allastiana of Aut      | Historical Tra                  | an Othe                           |                                      | 234998 Page <b>2</b>   |
|----------|--|------------------------|---------------------------------|-----------------------------------|--------------------------------------|------------------------|
|          | t III Organizations Maintaining C  |                        |                                 |                                   |                                      |                        |
| 3        | Using the organization's acquisition, accession  | on, and other records, | check any of the fo             | ollowing that make                | significant use of its               |                        |
|          | collection items (check all that apply):   |                        | □                               |                                   |                                      |                        |
| а        | Public exhibition  | d                      |                                 | nange program                     |                                      |                        |
| b        | Scholarly research   | е                      | Other                           |                                   |                                      |                        |
| С        | Preservation for future generations  |                        |                                 |                                   |                                      |                        |
| 4        | Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. |                        |                                 |                                   |                                      |                        |
| 5        | During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets             |                        |                                 |                                   |                                      |                        |
| Dai      | to be sold to raise funds rather than to be ma   |                        |                                 |                                   | <u>_</u>                             | Yes No                 |
| Pai      | t IV Escrow and Custodial Arrang   |                        | e if the organization           | n answered "Yes" o                | n Form 990, Part IV                  | , line 9, or           |
| _        | reported an amount on Form 990, Par  |                        |                                 |                                   |                                      |                        |
| 1a       | Is the organization an agent, trustee, custodi   |                        | •                               |                                   | _                                    | ¬,, ,                  |
|          | on Form 990, Part X?   |                        |                                 |                                   | L                                    | Yes No                 |
| b        | If "Yes," explain the arrangement in Part XIII   | and complete the folio | owing table:                    |                                   |                                      | Amount                 |
|          |  |                        |                                 |                                   |                                      | Amount                 |
|          | Beginning balance  |                        |                                 |                                   |                                      |                        |
|          | Additions during the year  |                        |                                 |                                   |                                      |                        |
| е        | Distributions during the year  |                        |                                 |                                   |                                      |                        |
| f        | Ending balance   |                        |                                 |                                   |                                      | ¬., ¬                  |
|          | Did the organization include an amount on Fo   | ·                      | •                               |                                   |                                      | Yes No                 |
| Par      | If "Yes," explain the arrangement in Part XIII.  |                        |                                 |                                   |                                      |                        |
| ıaı      | t V Endowment Funds. Complete i  |                        |                                 | (c) Two years back                | (d) Three years back                 | (e) Four years back    |
|          |  | (a) Current year       | (b) Prior year                  |                                   | 1 1                                  | <u> </u>               |
|          | Beginning of year balance  | 583,371.               | 516,054.<br>100.                | 437,037.                          | 454,219                              | 399,576.               |
|          | Contributions  | 19,000.                |                                 | 00 000                            | 14 774                               | E6 055                 |
|          | Net investment earnings, gains, and losses   | 76,731.                | 69,034.                         | 80,808.                           | -14,774                              | . 56,855.              |
|          | Grants or scholarships   | +                      |                                 |                                   |                                      |                        |
| е        | Other expenditures for facilities  | 1 507                  | 1 525                           | 1 507                             | 2 400                                | 2 212                  |
|          | and programs   | 1,597.                 | 1,525.                          | 1,507.<br>284.                    | 1                                    | 2,212.                 |
|          | Administrative expenses  | 677 505                |                                 | <del>-</del>                      |                                      | 454 210                |
| g        | End of year balance  | 677,505.               | 583,371.                        | 516,054.                          | 437,037                              | . 454,219.             |
| 2        | Provide the estimated percentage of the curr   |                        |                                 | neld as:                          |                                      |                        |
|          | Board designated or quasi-endowment  | .0000                  | _%                              |                                   |                                      |                        |
|          | Permanent endowment $\triangleright \frac{37.5900}{63.4100}$   | %                      |                                 |                                   |                                      |                        |
| С        |  | %                      |                                 |                                   |                                      |                        |
| 0-       | The percentages on lines 2a, 2b, and 2c sho  | •                      | Consideration of the latest and | al a alora ba ba ba con al faco d | de e e e e e e e e e e e e e e e e e |                        |
| за       | Are there endowment funds not in the posse   | ssion of the organizat | on that are held an             | a administered for t              | ne organization                      | Yes No                 |
|          | by:  |                        |                                 |                                   |                                      | <del></del>            |
|          | (i) Unrelated organizations  |                        |                                 |                                   |                                      | · <del>  '/   </del>   |
|          | (ii) Related organizations   |                        |                                 |                                   |                                      |                        |
| b        | If "Yes" on line 3a(ii), are the related organiza  |                        |                                 |                                   |                                      | 3b                     |
| 4<br>Par | Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipm   |                        | ment funds.                     |                                   |                                      |                        |
| ı al     | Complete if the organization answere   |                        | Dart IV line 11a S              | aa Form QQQ Da≠ V                 | line 10                              |                        |
|          |  |                        | <u> </u>                        | i i                               | ·                                    | (a) Dealer             |
|          | Description of property  | (a) Cost or oth        | ` '                             | ' '                               | Accumulated epreciation              | (d) Book value         |
| _        | Land   | basis (investme        |                                 | 9,117.                            | epi eciation                         | 000 117                |
|          | Land   |                        |                                 |                                   | 876,446.                             | 909,117.<br>4,199,568. |
| a        | Buildings  | 1                      | 9,01                            | U,U140  4,                        | 0/0,440.                             | ェ,エッシ,JUO。             |

253,914.

1,119,500.

173,358. 80,556. 189,297. 930,203.

Schedule D (Form 990) 2021

6,119,444.

e Other

c Leasehold improvements

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

| Part VII Investments - Other Securities.   |   |  |                        |
|--|---|--|------------------------|
| Complete if the organization answered "Yes"  |   |  |                        |
| (a) Description of security or category (including name of security)                   | (b) Book value                              | (c) Method of valuation: Cost or end       | l-of-year market value |
| (1) Financial derivatives  |   |  |                        |
| (2) Closely held equity interests  |   |  |                        |
| (3) Other  |   |  |                        |
| (A) ENDOWMENT FUNDS  | 620,782.                                    | END-OF-YEAR MARKET                         | VALUE                  |
| (B)  |   |  |                        |
| (C)  |   |  |                        |
| (D)  |   |  |                        |
| (E)  |   |  |                        |
| (F)  |   |  |                        |
| (G)  |   |  |                        |
| (H)  | 600 500                                     |  |                        |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)                       | 620,782.                                    |  |                        |
| Part VIII Investments - Program Related.   |   |  |                        |
| Complete if the organization answered "Yes"  |   |  |                        |
| (a) Description of investment  | (b) Book value                              | (c) Method of valuation: Cost or end       | l-of-year market value |
| (1)  |   |  |                        |
| (2)  |   |  |                        |
| (3)  |   |  |                        |
| (4)  |   |  |                        |
| (5)  |   |  |                        |
| (6)  |   |  |                        |
| (7)  |   |  |                        |
| (8)  |   |  |                        |
| (9)  |   |  |                        |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. |   |  |                        |
| Complete if the organization answered "Yes"  | on Form 000 Part IV line 1                  | 11d Soc Form 000 Part V line 15            |                        |
|  | Description                                 | Tru. See Form 990, Fart A, line 13.        | (b) Book value         |
|  | Description                                 |  | (b) Dook value         |
| <u>(1)</u>   |   |  |                        |
| (2)  |   |  |                        |
| (3)  |   |  |                        |
| (4)  |   |  |                        |
| (5)  |   |  |                        |
| <u>(6)</u>   |   |  |                        |
| (7)  |   |  |                        |
| (8)<br>(9)   |   |  |                        |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line                          | 15\   |  |                        |
| Part X Other Liabilities.  | : 13.)                                      |  |                        |
| Complete if the organization answered "Yes"  | on Form 990. Part IV. line 1                | 11e or 11f. See Form 990. Part X. line 25. |                        |
| 1. (a) Description of liability  |   |  | (b) Book value         |
| (1) Federal income taxes   |   |  | (1)                    |
|  | NG RIGHTS                                   |  | 125,000.               |
| (3)  |   |  | 223,0001               |
| (4)  |   |  |                        |
| (5)  |   |  |                        |
| (6)  |   |  |                        |
| (7)  |   |  |                        |
| (8)  |   |  |                        |
| (9)  |   |  |                        |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line                          | 25 )  |  | 125,000.               |
| (Column (b) must equal form 990, Part A, col. (B) line                                 | · CU. / · · · · · · · · · · · · · · · · · · |  | ,                      |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

|          |   | (Form 990) 2021 EMBE   |                  |                        |          | J                     |
|----------|---|--|------------------|------------------------|----------|-----------------------|
| Pai      | rt XI                                   | Reconciliation of Revenue per Audited Financial Statement  |                  | Revenue per Re         | turn.    |                       |
|          |   | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a   | l.               |                        | T . T    | 7 470 204             |
| 1        |   |  |                  |                        | 1        | 7,470,384.            |
| 2        |   | nts included on line 1 but not on Form 990, Part VIII, line 12:  | 2a               | 38,760.                |          |                       |
| a<br>b   |   | nrealized gains (losses) on investments ed services and use of facilities  |                  | 7,573.                 | -        |                       |
| C        |   | eries of prior year grants   |                  | 7,575                  | -        |                       |
| d        |   | (5 5 )   |                  |                        | -        |                       |
| e        |   | (Describe in Part XIII.)<br>nes <b>2a</b> through <b>2d</b>  |                  |                        | 2e       | 46,333.               |
| 3        |   | act line <b>2e</b> from line <b>1</b>  |                  |                        | 3        | 7,424,051.            |
| 4        |   | nts included on Form 990, Part VIII, line 12, but not on line 1:   |                  | ••••••                 |          | , , , , , , , , ,     |
| а        |   | ment expenses not included on Form 990, Part VIII, line 7b   | 4a               |                        |          |                       |
| b        |   | (Describe in Part XIII.)   |                  | -55,863.               |          |                       |
| С        |   | nes <b>4a</b> and <b>4b</b>  |                  |                        | 4c       | -55,863.              |
| 5        | Total r                                 | evenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)   |                  |                        | 5        | 7,368,188.            |
| Pa       | rt XII                                  | Reconciliation of Expenses per Audited Financial Statem  | ents With        | Expenses per F         | Returi   | າ.                    |
|          |   | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a   |                  |                        |          |                       |
| 1        | Total e                                 | expenses and losses per audited financial statements   |                  |                        | 1        | 7,084,865.            |
| 2        |   | nts included on line 1 but not on Form 990, Part IX, line 25:  | 1 1              |                        |          |                       |
| а        |   | ed services and use of facilities  |                  | 7,573.                 | -        |                       |
| b        |   | rear adjustments   |                  |                        | -        |                       |
| С        |   | losses   |                  | EE 063                 | -        |                       |
| d        |   | (Describe in Part XIII.)   | -                | 55,863.                |          | 62 126                |
| e        |   | nes 2a through 2d  |                  |                        | 2e<br>3  | 63,436.<br>7,021,429. |
| 3        |   | act line 2e from line 1  |                  |                        | 3        | 1,021,423.            |
| 4<br>a   |   | nts included on Form 990, Part IX, line 25, but not on line 1:<br>ment expenses not included on Form 990, Part VIII, line 7b | 4a               |                        |          |                       |
| b        |   | (Describe in Part XIII.)   |                  |                        | -        |                       |
| c        |   | nes 4a and 4b  | ·                |                        | 4c       | 0.                    |
| 5        |   | expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. line 18.)                                     |                  |                        | 5        | 7,021,429.            |
| Pa       | rt XIII                                 | Supplemental Information.  |                  |                        |          |                       |
| Prov     | ide the                                 | descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Par  | t IV, lines 1b a | and 2b; Part V, line 4 | ; Part ) | K, line 2; Part XI,   |
| lines    | 2d and                                  | 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any add  | ditional inform  | nation.                |          |                       |
|          |   |  |                  |                        |          |                       |
|          |   |  |                  |                        |          |                       |
| PAI      | RT V                                    | , LINE 4:  |                  |                        |          |                       |
| ттт      | יואידו יי                               | DOWMENT FUNDS ARE USED FOR THE MISSION   | AND CIT          |                        | MIDE     | mite                  |
| тпг      | r en.                                   | DOWMENT FUNDS ARE USED FOR THE MISSION   | AND SU           | PPORT OF E             | MDE      | . THE                 |
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|          |   |  | 0 1111111        | IIIO BILCII            |          | SOI WOOLD             |
| NEI      | ED B                                    | OARD APPROVAL BEFORE THEY CAN BE SPENT   | •                |                        |          |                       |
|          |   |  |                  |                        |          |                       |
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|          |   |  |                  |                        |          |                       |
| PAI      | RT X                                    | , LINE 2:  |                  |                        |          |                       |
|          |   |  |                  |                        |          |                       |
| THI      | OR                                      | GANIZATION BELIEVES THAT IT HAS APPROP   | RIATE S          | UPPORT FOR             | . AN     | Y TAX                 |
|          |   |  |                  |                        |          |                       |
| POS      | SITI                                    | ONS TAKEN AFFECTING ITS ANNUAL FILING  | REQUIRE          | MENTS, AND             | AS       | SUCH,                 |
| D.C.     |   | OR HAIR AND INCORPORT TO THE TOTAL TOTAL   |                  |                        |          |                       |
| וסם      | S N                                     | OT HAVE ANY UNCERTAIN TAX POSITIONS TH   | AT ARE           | MATERIAL T             | O TI     | 1E                    |
| n Ta     | T 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 | TAI CMAMEMENIMO MUE ODGANITZAMION NOVI   | DECO             | ITOD DIMITO            | 3.74     | CDITED                |
| LIL      | NAIVC                                   | IAL STATEMENTS. THE ORGANIZATION WOULD   | KECOGN           | IIZE FUTURE            | AC(      | ンドハドハ                 |
| TNT      | ਸ਼ਰਸ਼ਾ                                  | ST AND PENALTIES RELATED TO UNRECOGNIZ   | ድቦ ጥጆል           | BENEFTTC A             | MD       |                       |
| <u> </u> | التديد                                  | OT 1747 LINGUISTING KULHTUN TO OUKECOGNIA  |                  | TITIES A               | -11      |                       |

# SCHEDULE G (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

**Employer identification number** 

| EMBE   |   |   |   |  | 46-0234  | 998   |
|--|---|---|---|--|--|---|
| Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.   |   |   |   |  |  |   |
| <ul> <li>1 Indicate whether the organization rais</li> <li>a Mail solicitations</li> <li>b Internet and email solicitations</li> <li>c Phone solicitations</li> <li>d In-person solicitations</li> <li>2 a Did the organization have a written of key employees listed in Form 990, P</li> <li>b If "Yes," list the 10 highest paid individed compensated at least \$5,000 by the</li> </ul> | e Solicitat f Solicitat g Special or oral agreement with any individual art VII) or entity in connection with providuals or entities (fundraisers) pursua | tion of<br>tion of<br>fundra<br>(includ | non-g<br>gover<br>aising<br>ding of<br>onal fo  | novernment grants<br>rnment grants<br>events<br>fficers, directors, trus<br>undraising services? | stees, or Yes  |   |
| (i) Name and address of individual or entity (fundraiser)  | (ii) Activity   | I have c                                | Did<br>raiser<br>sustody<br>ntrol of<br>utions? | (iv) Gross receipts from activity  | (v) Amount paid<br>to (or retained by)<br>fundraiser<br>listed in col. (i) | (vi) Amount paid<br>to (or retained by)<br>organization |
|  |   | Yes                                     | No  |  |  |   |
|  |   |   |   |  |  |   |
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|  |   |   |   |  |  |   |
| Total  |   |   | <b>•</b>  |  |  |   |
| List all states in which the organization or licensing.  |   |   |   | or has been notified   | it is exempt from re   | gistration  |
|  |   |   |   |  |  |   |
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|                 | Schedule G (Form 990) 2021 EMBE 46-0234998 Page 2 |  |                         |                              |                   |  |  |
|-----------------|---|--|-------------------------|------------------------------|-------------------|--|--|
| Ра              | rt I  | Fundraising Events. Complete if th<br>of fundraising event contributions and gro         |                         |                              |                   |  |  |
|                 |   | or randraising event contributions and gre   | (a) Event #1            | (b) Event #2                 | (c) Other events  |  |  |
|                 |   |  | ` '                     | TRIBUTE TO                   | . ,               | (d) Total events                               |  |
|                 |   |  | IN HER SHOES            | WOMEN                        | 3                 | (add col. <b>(a)</b> through col. <b>(c)</b> ) |  |
| Ф               |   |  | (event type)            | (event type)                 | (total number)    |  |  |
| Revenue         |   |  | FF 201                  | 40 572                       | 01 000            | 170 046  |  |
| Rev             | 1   | Gross receipts   | 55,391.                 | 42,573.                      | 81,282.           | 179,246.                                       |  |
|                 | 2   | Less: Contributions  | 1,843.                  | 9,223.                       | 29,458.           | 40,524.  |  |
|                 | _   |  | ,                       | - ,                          |                   | , ,  |  |
|                 | 3   | Gross income (line 1 minus line 2)   | 53,548.                 | 33,350.                      | 51,824.           | 138,722.                                       |  |
|                 | _   |  |                         |                              |                   |  |  |
|                 | 4   | Cash prizes  |                         |                              |                   |  |  |
|                 | 5   | Noncash prizes   | 1,000.                  | 4,066.                       |                   | 5,066.   |  |
| ses             |   |  | •                       | ,                            |                   |  |  |
| oens            | 6   | Rent/facility costs  |                         |                              |                   |  |  |
| Direct Expenses | _   |  |                         | 1 402                        | 5.                | 1,497.   |  |
| irec            | 1   | Food and beverages   |                         | 1,492.                       | <u> </u>          | 1,45/•   |  |
|                 | 8   | Entertainment  |                         |                              |                   |  |  |
|                 | 9   | Other direct expenses  | 17,765.                 | 24,047.                      | 7,488.            | 49,300.  |  |
|                 | 10  | Direct expense summary. Add lines 4 through  | 9 in column (d)         |                              | <b>&gt;</b>       | 55,863.  |  |
| Da              | 11<br>rt l  | Net income summary. Subtract line 10 from line II Gaming. Complete if the organization a |                         | .000 Dort IV line 10 or r    |                   | 82,859.  |  |
|                 |   | \$15,000 on Form 990-EZ, line 6a.  | answered res on Form    | 1990, Part IV, line 19, or 1 | eported more than |  |  |
| •               |   |  | (a) Bingo               | (b) Pull tabs/instant        | (c) Other gaming  | (d) Total gaming (add                          |  |
| enne            |   |  | (a) Billigo             | bingo/progressive bingo      | (c) Other gaining | col. (a) through col. (c))                     |  |
| Revenue         |   |  |                         |                              |                   |  |  |
|                 | 1   | Gross revenue  |                         |                              |                   |  |  |
|                 | 2   | Cash prizes  |                         |                              |                   |  |  |
| Jses            |   |  |                         |                              |                   |  |  |
| ct Expenses     | 3   | Noncash prizes   |                         |                              |                   |  |  |
| ct E            |   | Don't for illity and   |                         |                              |                   |  |  |
| Direc           | 4   | Rent/facility costs  |                         |                              |                   |  |  |
|                 | 5   | Other direct expenses  |                         |                              |                   |  |  |
|                 |   |  | Yes %                   | Yes %                        | Yes %             |  |  |
|                 | 6   | Volunteer labor  | No                      | No                           | No                |  |  |
|                 | 7   | Direct expense summary. Add lines 2 through  | E in column (d)         |                              |                   |  |  |
|                 | 7   | birect expense summary. Add lines 2 tilrough   | 5 in column (a)         |                              |                   |  |  |
|                 | 8   | Net gaming income summary. Subtract line 7   | from line 1, column (d) |                              | <b>&gt;</b>       |  |  |
|                 |   |  |                         |                              |                   |  |  |
|                 |   | ter the state(s) in which the organization condu   |                         | -1-1-0                       |                   | Yes No   |  |
|                 |   | he organization licensed to conduct gaming ac<br>No," explain:                           |                         | states?                      |                   | Yes No   |  |
| ~               |   |  |                         |                              |                   |  |  |
|                 |   |  |                         |                              |                   |  |  |
| 1∩a             | We  | ere any of the organization's gaming licenses re   | voked, suspended, or te | rminated during the tax y    | ear?              | Yes No   |  |

| Sch | nedule G (Form 990) 2021 EMBE 46  | -0234         | 998      | Page 3   |
|-----|---|---------------|----------|----------|
| 11  | · · · · ·   |               | Yes      | ☐ No     |
| 12  | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed   |               |          |          |
|     | to administer charitable gaming?  | . $\square$   | Yes      | No       |
| 13  | Indicate the percentage of gaming activity conducted in:  | 1             |          |          |
|     | a The organization's facility   |               |          | %        |
|     | b An outside facility   | 13b           |          | %        |
| 14  | Enter the name and address of the person who prepares the organization's gaming/special events books and records:   |               |          |          |
|     | Name ▶  Address ▶   |               |          |          |
| 4-  |   |               | V        |          |
| 15  | a Does the organization have a contract with a third party from whom the organization receives gaming revenue?  |               | Yes      | No       |
| ı   | b If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount   |               |          |          |
|     | of gaming revenue retained by the third party ▶\$   |               |          |          |
| (   | c If "Yes," enter name and address of the third party:  |               |          |          |
|     | Name ►  |               |          |          |
|     | Address   |               |          |          |
| 16  | Gaming manager information:   |               |          |          |
|     | Name  |               |          |          |
|     | Gaming manager compensation ▶ \$  |               |          |          |
|     | Description of services provided  |               |          |          |
|     |   |               |          |          |
|     |   |               |          |          |
|     | Director/officer Employee Independent contractor  |               |          |          |
| 17  | Mandatory distributions:  |               |          |          |
|     | a Is the organization required under state law to make charitable distributions from the gaming proceeds to   |               |          |          |
|     | retain the state gaming license?  |               | Yes      | ☐ No     |
| ı   | <b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the   |               |          |          |
| _   | organization's own exempt activities during the tax year > \$   |               |          |          |
| Pa  | Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and I 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. | ⊃art III, lii | nes 9, 9 | 9b, 10b, |
|     | 155, 156, 16, and 175, as applicable. Also provide any additional information. See instructions.  |               |          |          |
|     |   |               |          |          |
|     |   |               |          |          |
|     |   |               |          |          |
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| Schedule G | (Form 990) <b>EMBE</b>                      |           | 46-0234998 | Page 4 |
|------------|---|-----------|------------|--------|
| Part IV    | (Form 990) EMBE Supplemental Information (c | ontinued) |            |        |
|            |   |           |            |        |
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#### **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Part I

Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number **EMBE** 46-0234998 Types of Property

|     |   | (a)<br>Check if | (b)<br>Number of                   | (c) Noncash contribution                      | (d<br>Method of d | letermin | •      |          |
|-----|---|-----------------|------------------------------------|---|-------------------|----------|--------|----------|
|     |   | applicable      | contributions or items contributed | amounts reported on Form 990, Part VIII, line | noncash contrib   | ution ar | nounts | 3        |
| 1   | Art - Works of art                                |                 |                                    |   |                   |          |        |          |
| 2   | Art - Historical treasures                        |                 |                                    |   |                   |          |        |          |
| 3   | Art - Fractional interests                        |                 |                                    |   |                   |          |        |          |
| 4   | Books and publications                            |                 |                                    |   |                   |          |        |          |
| 5   | Clothing and household goods                      | Х               |                                    | 22,476  | · .               |          |        |          |
| 6   | Cars and other vehicles                           |                 |                                    | -   |                   |          |        |          |
| 7   | Boats and planes                                  |                 |                                    |   |                   |          |        |          |
| 8   | Intellectual property                             |                 |                                    |   |                   |          |        |          |
| 9   | Securities - Publicly traded                      |                 |                                    |   |                   |          |        |          |
| 10  | Securities - Closely held stock                   |                 |                                    |   |                   |          |        |          |
| 11  | Securities - Partnership, LLC, or                 |                 |                                    |   |                   |          |        |          |
|     | trust interests                                   |                 |                                    |   |                   |          |        |          |
| 12  | Securities - Miscellaneous                        |                 |                                    |   |                   |          |        |          |
| 13  | Qualified conservation contribution -             |                 |                                    |   |                   |          |        |          |
|     | Historic structures                               |                 |                                    |   |                   |          |        |          |
| 14  | Qualified conservation contribution - Other       |                 |                                    |   |                   |          |        |          |
| 15  | Real estate - Residential                         |                 |                                    |   |                   |          |        |          |
| 16  | Real estate - Commercial                          |                 |                                    |   |                   |          |        |          |
| 17  | Real estate - Other                               |                 |                                    |   |                   |          |        |          |
| 18  | Collectibles                                      |                 |                                    |   |                   |          |        |          |
| 19  | Food inventory                                    |                 |                                    |   |                   |          |        |          |
| 20  | Drugs and medical supplies                        |                 |                                    |   |                   |          |        |          |
| 21  | Taxidermy   |                 |                                    |   |                   |          |        |          |
| 22  | Historical artifacts                              |                 |                                    |   |                   |          |        |          |
| 23  | Scientific specimens                              |                 |                                    |   |                   |          |        |          |
| 24  | Archeological artifacts                           |                 |                                    |   |                   |          |        |          |
| 25  | Other (AUCTION ITEMS)                             | Х               | 1                                  | 4,022   |                   |          |        |          |
| 26  | Other ► (GIFT CARDS)                              | X               | 50                                 | 3,454   |                   |          |        |          |
| 27  | Other (EQUIPMENT)                                 | X               | 1                                  | 960   | ).                |          |        |          |
| 28  | Other (CHILDCARE SUP)                             | X               | 10                                 | 542   | 2.                |          |        |          |
| 29  | Number of Forms 8283 received by the organization | zation during   | the tax year for co                | ontributions                                  |                   |          |        |          |
|     | for which the organization completed Form 82      | 83, Part V, D   | onee Acknowledg                    | ement <b>29</b>                               |                   |          | 0      |          |
|     |   |                 |                                    |   |                   |          | Yes    | No       |
| 30a | During the year, did the organization receive by  | y contributio   | n any property rep                 | orted in Part I, lines 1 thro                 | ough 28, that it  |          |        |          |
|     | must hold for at least three years from the date  | of the initia   | l contribution, and                | which isn't required to be                    | used for          |          |        |          |
|     | exempt purposes for the entire holding period?    | ?               |                                    |   |                   | 30a      |        | _X_      |
| b   | If "Yes," describe the arrangement in Part II.    |                 |                                    |   |                   |          |        |          |
| 31  | Does the organization have a gift acceptance p    | oolicy that re  | quires the review of               | of any nonstandard contri                     | butions?          | 31       | Х      | <u> </u> |
| 32a | Does the organization hire or use third parties   | or related or   | ganizations to solid               | cit, process, or sell nonca                   | sh                |          |        |          |
|     | contributions?                                    |                 |                                    |   |                   | 32a      |        | X        |
| b   | If "Yes," describe in Part II.                    |                 |                                    |   |                   |          |        |          |
| 33  | If the organization didn't report an amount in c  | olumn (c) for   | a type of property                 | for which column (a) is c                     | hecked,           |          |        |          |
|     | describe in Part II.                              |                 |                                    |   |                   |          |        |          |
|     |   |                 |                                    |   |                   |          |        |          |

Schedule M (Form 990) 2021

| Schedule M | (Form 990) 2021   | EMBE                  |                    |                                       |   | 46-0                                  | 234998                               | Page 2 |
|------------|---|-----------------------|--------------------|---------------------------------------|---|---------------------------------------|--------------------------------------|--------|
| Part II    | (Form 990) 2021 <b>Supplementa</b> is reporting in Parthis part for any a | rt I, column (b), the | number of contribu | ation required by Futions, the number | Part I, lines 30b, 32b, a of items received, or | and 33, and wheth<br>a combination of | ner the organizat<br>both. Also comp | ion    |
|            |   |                       |                    |                                       |   |                                       |                                      |        |
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|            |   |                       |                    |                                       |   |                                       |                                      |        |

#### SCHEDULE O (Form 990)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

2021
Open to Public

46-0234998

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Name of the organization

EMBE

► Go to www.irs.gov/Form990 for the latest information.

Inspection
Employer identification number

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES: OTHER PROGRAMS OFFERED BY EMBE INCLUDE YOUTH DEVELOPMENT, FIRST LEGO LEAGUE, GIRLS ON THE RUN, AQUATICS AND WOMEN'S LEADERSHIP PROGRAMS. YOUTH DEVELOPMENT PROVIDED SPORTING LEAGUES AND CLINICS, CAMPS AND CLASSES TO ABOUT 600 CHILDREN. THE FIRST LEGO LEAGUE FOR YOUTH PROVIDED LEARNING OPPORTUNITIES FOR ABOUT 510 THE GIRLS ON THE RUN AND HEART AND SOLE PROGRAMS HELPED ABOUT CHILDREN. 895 GIRLS GRADES THREE THROUGH EIGHT DEVELOP LIFE SKILLS. AQUATICS SERVES APPROXIMATELY 10,900 PEOPLE ANNUALLY, PROVIDING SWIMMING LESSONS TO INDIVIDUALS SIX MONTHS TO ADULTS AND LIFEGUARD TRAINING TO THOSE 15 AND OLDER. THE WOMEN'S LEADERSHIP PROGRAM PROVIDED TRAINING TO 50 WOMEN TO ENABLE THEM TO DEVELOP THEIR PERSONAL AND PROFESSIONAL GOALS. EXPENSES \$ 963,688. INCLUDING GRANTS OF \$ 0. REVENUE \$ 664,319. FORM 990, PART VI, SECTION A, LINE 1A: THE EXECUTIVE COMMITTEE IS MADE UP OF THE OFFICERS OF THE BOARD. THE EXECUTIVE COMMITTEE HAS AUTHORITY TO ACT ON BEHALF OF THE BOARD, IF NEEDED, IN EMERGENCY SITUATIONS. FORM 990, PART VI, SECTION B, LINE 11B: COPY OF THE 990 IS PROVIDED TO BOARD MEMBERS FOR REVIEW. THE FINANCE COMMITTEE AND CEO REVIEWS THE 990 IN DETAIL.

THE CONFLICT OF INTEREST POLICY COVERS BOARD MEMBERS AND OFFICERS.

FORM 990, PART VI, SECTION B, LINE 12C:

Schedule O (Form 990) 2021 Page **2** 

| Name of the organization  EMBE                             | Employer identification number 46-0234998 |
|--|---|
| MEMBERS ARE REQUIRED TO LIST THEIR POTENTIAL CONFLICTS IN  | THE ANNUAL                                |
| DISCLOSURE. ANNUAL LETTERS ARE TURNED IN TO THE CEO, WHO B | RINGS ANY                                 |
| CONFLICTS IDENTIFIED TO THE EXECUTIVE COMMITTEE OF THE BOA | RD. BOARD MEMBERS                         |
| WITH CONFLICTS WOULD RECUSE THEMSELVES FROM VOTING WHEN TH | E CONFLICT MAY                            |
| INFLUENCE THEIR VOTE OR CREATE THE APPEARANCE OF INFLUENCE | •   |
|  |   |
| FORM 990, PART VI, SECTION B, LINE 15A:                    |   |
| A REVIEW OF MARKET COMPARABILITY TO OTHER LIKE SIZE NON PR | OFITS & REGIONAL                          |
| YWCA'S IS COMPLETED ANNUALLY. EVALUATION IS ALSO COMPLETED | BY ALL BOARD                              |
| MEMBERS. THE PRESIDENT REVIEWS AND DETERMINES CEO SALARY W | TTH BOARD                                 |
| APPROVAL.  |   |
|  |   |
| FORM 990, PART VI, SECTION C, LINE 19:                     |   |
| ALL GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND F | INANCIAL                                  |
| STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.       |   |
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